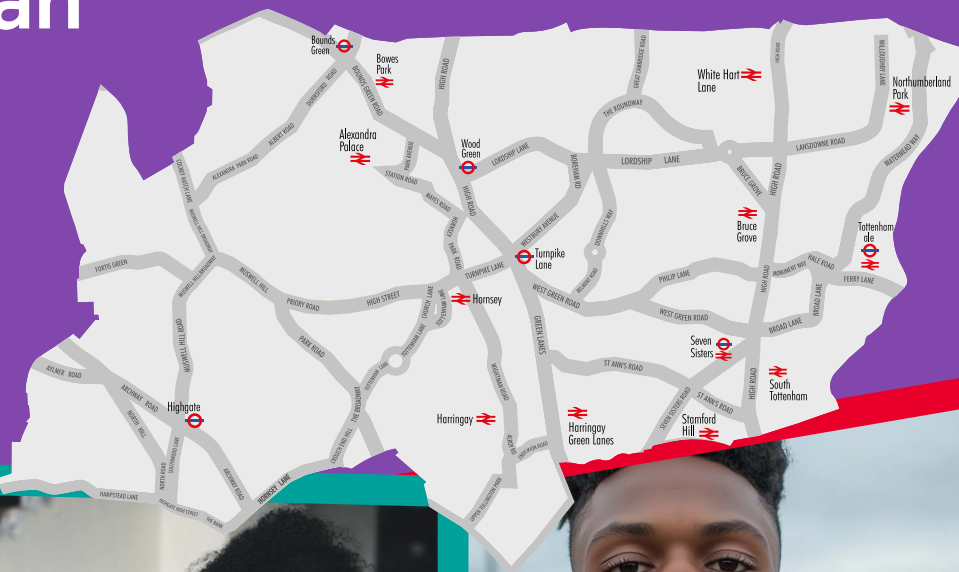


Haringey Youth Justice Strategic Plan

2024-2027

Year 2 Review



Service: Haringey Youth Justice Service

Date: Refreshed May 2026



Barnet, Enfield and Haringey **NHS**
Mental Health NHS Trust

Haringey
LONDON

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1. Introduction, vision and strategy

This document provides an overview of Haringey's Youth Justice Service (YJS) performance and developments over the last 12 months and reviews the Youth Justice Strategic Partnership Board (YJSPB) priorities two years into the three-year strategic plan (2024-2027).

This annual plan is required to address the areas of performance, structure and governance, resources, value for money, partnership arrangements and risks to future delivery. The plan takes into account local and national performance, lessons from inspections, together with learning from any serious incidents and regular quality assurance.

Our partnership approach is underpinned by a strong vision **'All of Haringey's children and young people achieve their potential'** and that collaboration and partnership are at the heart of what we do to ensure our children will receive the support they need to succeed and improve outcomes.

As per the strategic plan published last year, we continue to support children and young people to have high aspirations, working together across all related youth justice services and our wider partnership which reaffirms our commitment to being child centred in our ethos, delivery and decision making.

At the Think Haringey First Staff Awards, the Youth Justice Service were nominated and won two awards for:

- ➔ Highly commended Team of the Year
- ➔ Creative Team of the Year

The service has been recognised for its innovation on our 'Dusty Knuckle Bakery Programme' and really pleased to see the flowers given for this work from the senior leadership across the council.

In addition, one of our staff members Christine Keble was shortlisted for the 'most creative' individual award.



2. Strategy and key priorities

Accountability for the Youth Justice Partnership Plan is overseen by the board and linked to the strategic priorities to ensure regular and robust, positive scrutiny and challenge with an annual report on progress reviewed and considered. In addition, the Youth Justice Service Plan underpins an operational delivery plan for the Youth Justice Service which is accountable to the Head of Service for Youth Justice and Youth at Risk Strategy.

See [Appendix 3 and 4 for Operational Delivery plan and Strategic Partnership Plan.](#)

The Youth Justice Strategic Priorities over the next three years are set out below:

Priority 1: Child First: For the YJSPB and YJS to continue our commitment to child first approach which should be incorporated in all aspects of service delivery, governance and quality assurance.

Priority 2: Restorative Justice: Increase the number of victims that engage in Restorative Justice processes and improve their outcomes.

Priority 3: YJS Health Offer: To increase the uptake of the health offer and improve health outcomes, particularly in relation to EMH, SLT and substance misuse using trauma informed approaches.

Priority 4: Disproportionality: Increase the focus of disproportionality within the context of remands/sentenced into custody, education, health and stop and search.

Priority 5: Children in Care: To improve entry to employment, education and training (ETE), Health and Wellbeing outcomes for those children in care, those with a child protection plan (CP), children in need (CIN) and children with special education needs and disabilities (SEND).

Priority 6: Serious Youth Violence: Strengthen and expand our evidence-based approaches to reduce levels of Serious Youth Violence in particular Robbery and Knife crime.

Priority 7: Prevention and Diversion: Increase the number of children and families supported by our prevention offer.

The YJSPB has continued to have a thematic approach which allows for a more forensic deep dive in each thematic area with also opportunities to bring the child's voice and experiences to the board coupled with case studies. The table below sets out the thematic areas for the past year:

Thematic Boards	Period
Re-Offending	June 2025
Health	September 2025
Prevention and Diversion	December 2025
Victims / Restorative Justice	March 2026

3. Progress on previous plan and key achievements

The Youth Justice Service has been committed to building the 'infrastructure' for the service, in order to provide high quality interventions with children and young people and their families. The following information is a summary highlight of our achievements thus far against each priority area. The service played an active role in reviewing the key priorities within the an all service meeting.

Priorities	Progress
Priority 1: Child First: For the YJSPB and YJS to continue our commitment to child first approach which should be incorporated in all aspects of service delivery, governance and quality assurance.	➔ Continued YJSP board thematic to ensure its child focused with the child's voice presented in many different forms (voice recordings, case studies etc) ➔ Continued children first approach to reports for court and court feedback ➔ A review of the YJS Practice Model and Participation policy which is integral to ensure there is joined up approaches and responses which include providing opportunities for co-production and consultation. ➔ Better connection with the Youth Council and pathways created for YJS children. ➔ Development of the Stop & Search monitoring group and research project ➔ Children put forward to be part of the 'Home Cooked' programme to be part of a community panel for commissioning oof voluntary sector groups. ➔ Children voices captured to influence the local authority review of the new adolescent service and family first agenda as part of the social care reform
Priority 2: Restorative Justice: Increase the number of victims that engage in Restorative Justice processes and improve their outcomes.	➔ Restorative Justice & Victim thematics at the YJSPB board took place ➔ Victims' insight report developed and presented to the YJSPB ➔ The Restorative Justice policy is currently being reviewed ➔ Victim leaflet and letter developed to enhance our communication with victims to encourage victim take up. ➔ The wider restorative justice approaches and services are now available on the YJS webpage ➔ Action Plan has been reviewed and continued to be monitored quarterly ➔ Victim data is continued to be available via the YJS Dashboard so the data can be monitored by the board. ➔ New victim audit tool has been developed to ensure a consistent overview of management oversight ➔ Multi Agency Audit on victims on knife crime was led by the head of service for Haringey Children Safeguarding Partnership. ➔ Victims task and finish group developed to ensure there is oversight over the action plan ➔ Koestler Award- Haringey Commended and Highly Commended Awards for Arts ➔ Commissioned Remedi Restorative Justice Training - Safety Building for Children, Victims and Communities.

Priorities	Progress
Priority 3: YJS Health Offer: To increase the uptake of the health offer and improve health outcomes, particularly in relation to EMH, SLT and substance misuse using trauma informed approaches.	➔ Health thematic at the YJSPB board took place to enable a deep dive into the work in this area. ➔ Development of the sexual health / wellbeing clinic led by Central and North West London NHS Foundation Trust ➔ The annual data analysis demonstrates an increase in Emotional Mental Health, Speech and Language Therapy and Substance Misuse referrals for screenings and case consultations. ➔ Developed the Neurodevelopmental Assessment Pathway for children with NELF and Tavistock and Portman Clinic.
Priority 4: Disproportionality: Increase the focus of disproportionality within the context of remands/sentenced into custody, education, health and stop and search.	➔ The YJS has completed thematic deep dive on children in custody on remand into Youth Detention Accommodation. ➔ The custody data linked to disproportionality is shared at every YJSP board ➔ The children in care cohort are a specific focus for children and young people services so we can review the support and outcomes for when children are in custody. ➔ Stop and Search data is continued to be shared at each YJSPB ➔ Specific YJS girls programme is being developed as a response to an increase in girls. ➔ The Ether programme focusing on the children and young people from Black and Global Majority backgrounds delivered by the commissioned organisation Wipers CIC has been further committed to over the next year. ➔ The continued commitment to the London Accommodation Pathfinder as a preventative measure to remands with service representation at the LAP operational meetings. ➔ The Head of Service is part of the governance board for the London Accommodation Pathfinder and other panel London focus groups on remand. ➔ The YJS and Foster Care service held an open day in March 26 for existing and new foster carers about the possibility of developing a 'Remand Fostering' pathway.
Priority 5: Children in Care: To improve entry to ETE, Health and Wellbeing outcomes for those children in care, CP, CIN and SEND cohort.	➔ Health thematic at the YJSPB board took place to enable a deep dive into the work in this area. ➔ The YJS lead on a task and finish group to explore the opportunities and blockages with the 16+ NEET cohort ➔ The YJS produce biannual reports to CPAC about the outcomes and challenges with the children in care cohort. ➔ The children in care cohort data is available in the YJSPB performance dashboard ➔ YJS routinely send the Children in Care cohort to all relevant children services and SEND managers to ensure robust sharing of information and oversight ➔ YJS and Virtual School jointly commissioned an online platform called 'The Skills Network' with the view on increasing education and learning opportunities for children in care ➔ Development of the task and finish group established to review Children in Care placements, quality, escalation routes and children fines from court. ➔ Development of the task and finish group to explore the implementation of the reviewed 'Reducing Criminalisation Protocol'.

Priorities	Progress
Priority 6: Serious Youth Violence: Strengthen and expand our evidence-based approaches to reduce levels of Serious Youth Violence in particular Robbery and Knife crime.	➔ The variation of serious youth violence group work workshops such as street doctors and old baily no knives better lives provide some flexibility to service delivery. ➔ The venturous 6-week programme focusing on Serious Youth Violence delivered by the commissioned organisation Wipers CIC has been further committed to over the next year. ➔ Top 20 Most Prolific Offenders deep dive report developed and used across different strategic boards in Haringey ➔ Head of Serviced continued to attend the North Area Violence Reduction group which is focused on serious youth violence across the borough commend unit (Haringey and Enfield) ➔ The Young People at Risk Strategy key focus is on reducing serious youth violence and published its second review of the action plan. ➔ Formed better relationships with the violence reduction unit and obtained some addition funding for the 'Youth Xtra' role. ➔ The Young people at Risk Strategy network planned and delivered the Anti Knife Crime Campaign week of action in May 2026. ➔ The HOS led on Haringey's Children Services Safeguarding Board multi-agency audit that focused on victims of knife injuries. ➔ Implemented the new Youth Xtra - Youth Integrated Offenders Management offer and role. ➔ Developing the knife crime intervention pathways. ➔ Strengthened the partnership with FCAMHS and the Tavistock and Portman clinic to support with harmful sexual behaviour cases which include consultation and specialist assessments
Priority 7: Prevention and Diversion: Increase the number of children and families supported by our prevention offer.	➔ Continued focus of team around the family approach is a cultural shift and embedded into practice. This includes how we support the 'family first' social care reform. ➔ Turnaround funding to support short family holidays to support build family relationships ➔ Exploring and expanding the wider Early Help support and Voluntary Community Sector. ➔ Youth Endowment Fund – OOCR/Police self-evaluation completed with insight report. ➔ The continued focus of the Functional Family Therapy which is based on systemic approaches. ➔ Additional funding for the Turnaround programme has been agreed by the Ministry of Justice ➔ National Standard Audit on Out of Court Resolution completed with clear actions ➔ Continued focus to support the ongoing 'Preventing school exclusions work' ➔ Prevention and Diversion was a thematic focus at the YJSPB ➔ Continued focus of the Safer and Stronger communities project in Partnership work with Tottenham Hotspur Foundation and Youth Service Mobile Youth Hub across the Tottenham and Wood Green of the borough

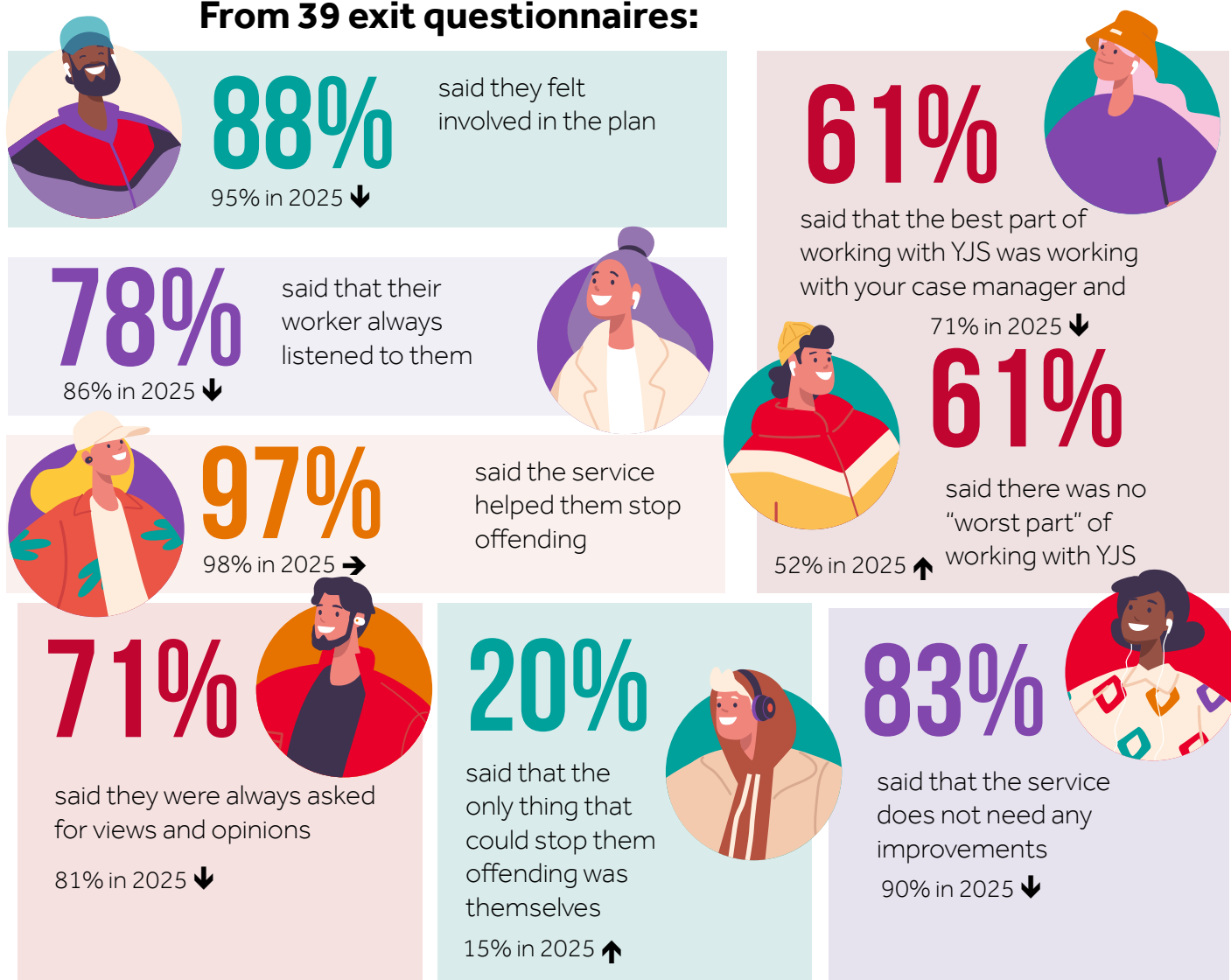
4. Voice of the child and parents/carers feedback – exit questionnaires

Children's voices have been integral in providing feedback which has influenced on service design and decision making, this was reflected in the inspection report which said "The YJS and partnership board were committed to understanding and using the experiences of children, parents or carers to shape delivery, engaging them in the co-development of services. This approach was embedded in strategic and operational practice."

We undertake exit questionnaires completed by children and young people in the last six weeks of their intervention. Over the last 12 months we have analysed the exit questionnaires which relate to 41 completed from a wide range of disposals, compared to last year of 39 that were completed.

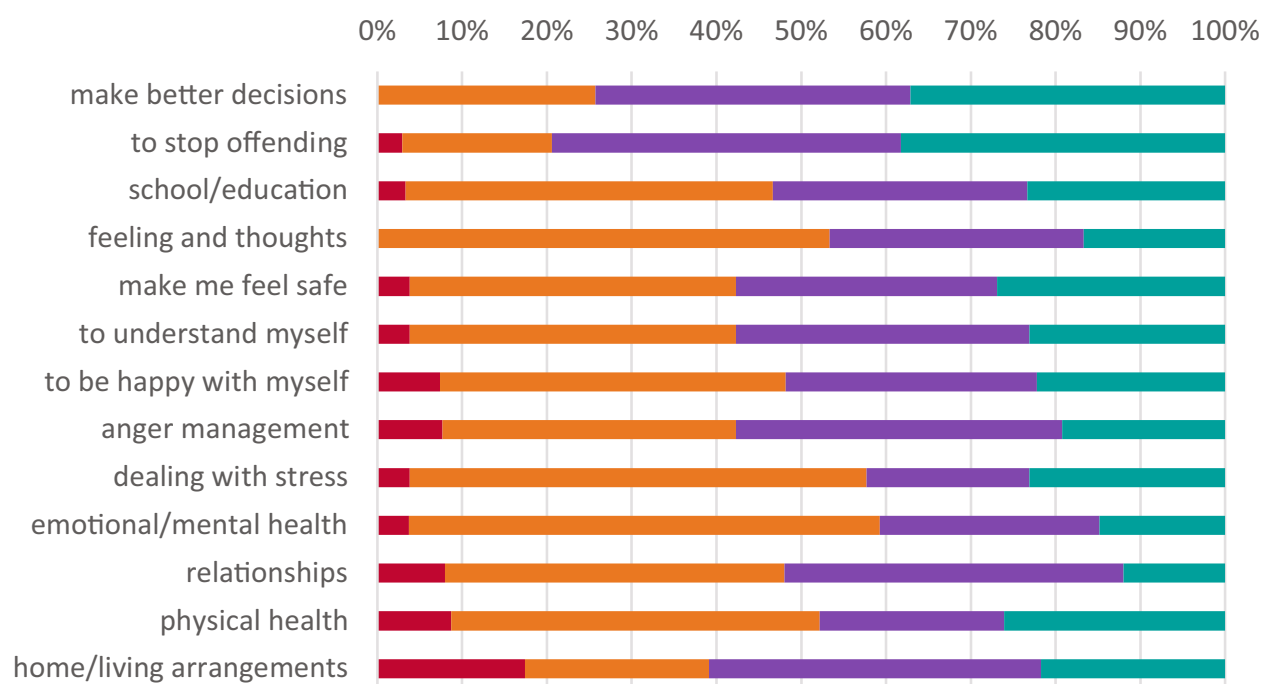
The findings of the exit questionnaires remain positive, with the "best part" of working with the service "working with their case manager".

From 39 exit questionnaires:



We also ask how much we helped with certain aspects of their intervention with us. Every child said we helped them make better decisions. Other positive areas include to help them stop offending, with their school/ education, and their feelings and thoughts. The areas that were not so positive were helping them with their relationships, with physical health and home/living arrangements.

How much did HYJS help?



Wider Partnership and Children voices

Three children were put forward to be part of the 'home cooked' grants panel led by the bridge renewal trust. The purpose was to award up to 8 local voluntary community sector organisations a grant that they would facilitate to young people in the Northumberland Park area.

As part of the social care reforms children from the YJS have been participating in workshops about reshaping what a good adolescent service should look like. I have provided a quote from the facilitator:

Joe participated in a targeted youth voice consultation I facilitated on behalf of Haringey Council. The work focused on gathering the perspectives of justice-experienced young people who are seldom reached through conventional outreach, and Joe was one of a small group selected for that very reason.

He engaged with genuine commitment throughout. His contributions were not just present, they were pivotal. Several of the points he raised became central themes in the final video produced for a senior leadership conference. The impact of his input was evident at the highest level, with the commissioning senior leader from the council referencing Joe's perspective directly during our sign-off meeting.

What stood out most was his combination of honest reflection and real ambition for change. He did not simply describe his own experience. He spoke to what young people in similar situations need, and what services could do differently to support better outcomes.

On the strength of his engagement and the quality of his thinking, I have since invited Joe to contribute to the development of HopeHub, a digital youth platform being evaluated by the University of East London, in partnership with the National Youth Agency and Barnardo's. That invitation is not given lightly. It reflects my confidence that Joe has the insight, the character, and the drive to contribute meaningfully to work that will benefit young people across the country.



Stop and Search Research Project:

This initiative aims to strengthen children's voice, improve safeguarding practice, and position Haringey as a regional leader in child-centred stop and search reform. The initiative aligns with the wider pan-London project led by Haringey on stop and search through a safeguarding lens.

Over the next 12 months, the programme will develop several integrated workstreams designed to embed children and young people at the heart of stop and search improvement which include the following.



Funded by the Safer Neighbourhood Board and delivered via The Bridge Renewal Trust, and facilitated by Haringey's Independent Stop & Search Monitoring Group (HISSMG) this research will:

- ➔ Capture grassroots experiences of children who are stopped and searched, including those not engaged in school or structured activities and with a particular focus on those most frequently stopped.
- ➔ Assess whether police encounters meet PACE standards for reasonable grounds, conduct and respectful treatment.

- ➔ Use street based outreach and collaborations with the Youth Justice Service and detached youth hubs to engage the most affected young people.
- ➔ Provide incentives (vouchers) to encourage participation.
- ➔ This work will generate a strong evidence base to identify unmet needs, vulnerabilities, and opportunities for improved child-centred responses.



5. Groupwork

Groupwork and positive activities

The group work and positive activities offer has continued to be implemented within the service with a wide range of key topics that links to the needs of the children and service priorities. Over the past year the service has focused on education and innovative projects to try and have more of an impact on children.

Children's groups workshops/positive activities this year have included:

Ether Project

The continuation of the Ether Programme, a group-based intervention specifically for Black and Global Majority boys and focus on self identity

Venturous Project

Specifically focusing on Robbery and Knife Crime cohort but key objectives are self development and aspirations.

Street Doctors

First Aid which focuses on how to deal with unconsciousness and bleed control.



Stop and Search Monitoring Group workshops

Facilitated by the Street Aunties (HISMG) focusing on lived experience of stop and search and scrutiny group.

Old Bailey (No Lives/Better Lives)

Weapons awareness workshop based at the old bailey court.

Health is your Wealth

Gym Induction and access to free gym sessions at Fusion Lifestyle Gyms across Haringey

Real Direction Platform

Real Direction Education Platform for Haringey Learning Provision, Haringey Youth Justice, and Haringey Young People at risk service

Safe Steps Programme

Educational, substance misuse harm reduction workshops for all children coming to the YJS

Duty Knuckle Programme

5 week pizza making and hospitality course



In-house groupwork

Development focused on emotional wellbeing and self care to include hairdressing, mindfulness and relaxation, and cooking.

Young Driver Road Safety programme

Specifically focusing on road safety and the law

Supporting families with financial stability pilot

The purpose of the pilot was to explore with families their rent or council tax arrears. This model is already implemented in the early help and family support service, and we used this to identify families most at need.

The pilot had some barriers to overcome but there was some key learning identified and a summary of the key findings is below:

Key Findings

- 24 families identified as in need of rent arrears or council tax
- 5 families accepted direct support and received some of benefits below.
- 2 households had settled accounts requiring no further action.
- 2 Universal Credit recipients had DWP deductions arranged.
- 3 additional families received payment plans and reduced arrears.
- Relevant families were referred to the Financial Support Team (FST) for further assistance.

Impact of the Pilot

- Financial Stabilisation
- Direct DWP deductions improved payment reliability.
- Payment plans reduced arrears and lowered enforcement risk.

Improved Family Wellbeing

- Reduced financial stress contributed to improved household stability.
- Lower stress reduced child's vulnerability and supported better outcomes.

Enhanced Multi Agency Working:

- Improved collaboration between YJS, Housing, Council Tax, and Financial inclusion Team.
- Created a foundation for early intervention pathways.

Challenges and Barriers:

- Low acceptance and engagement rate (20[JD1.1]%) with the financial support offered.
- Inconsistent data sharing from Housing and Financial Inclusion teams (completing the loop)
- No formal warm handover model.
- Limited time for relationship building with families.
- How staff articulate the offer and promote the benefits without feeling intrusive

Parenting Open Day

Aim of the Parenting Open Day

This was developed to provide parents and carers with a clear understanding of the Youth Justice Service (YJS), the support available to children and families, and how collaborative working can promote positive outcomes and reduce reoffending.

Key Objectives

- Increase awareness of the Youth Justice Service and the range of support offered to children and their families.
- Introduce specialist services, including victim work, reparation, education and training, health support, CAMHS, and speech and language therapy.
- Explain post-court processes and interventions, helping families understand what to expect and how support is delivered.
- Strengthen partnership working by highlighting the importance of family engagement in achieving positive outcomes.
- Build trust and confidence in services, encouraging open communication between families and professionals.
- Provide an opportunity for networking, allowing parents/carers to meet practitioners and ask questions in a supportive environment.[J

6. Resources and services

Delivery of Youth Justice Services in Haringey will continue to be appropriately resourced. The overall resourcing forecast envelope of Youth Justice Services was £2,674,647 for 2025-26, see table below. This is inclusive of all sources of income and in-kind contributions.

Delivery of Youth Justice Services is resourced through a diverse range of funding sources:

➔ Youth Justice Board core grant; devolved remand and Turnaround grants;

- ➔ Haringey Council's funding contribution;
- ➔ MOPAC and VRU funding via Community Safety to fund the Youth Xtra Practice Lead Post;
- ➔ Integrated Care Board funding commissioned health in justice provision; and
- ➔ Other In kind contributions from the Police and Probation.

Agency	Payment in Kind (Estimated Costs)	Other delegated funds	Total
YJB Grant		£651,058	£651,058
Haringey Council		£894,270	£894,270
MOJ Turnaround Grant		£105,751	£105,751
MOJ Remand Budget (reallocated to placements budget)		£406,038	£406,038
Tottenham Hotspur Foundation (prevention and diversion work)		£54,000	£54,000
Violence Reduction Unit		£75,000	£75,000
Probation(1fte post) and annual contribution	£35,208	£5,000	£40,208
Police (3.5 fte posts)	£210,322		£210,322
Health - (NHS England Liaison & Diversion 1 fte post 50%)	£78,000		£78,000
Health – CAMHS Practitioner (1 fte) – Match funded	£80,000		£80,000
Health – Speech and Language Therapist (0.3 fte) – match funded	£80,000		£80,000
School Nurse Substance misuse worker (Series of commissioned contracts by public health)	£0	£0	£0
Total	£483,530	£2,191,117	£2,674,647

The YJB Grant specifically supports and ensures our court ordered interventions, and our preventative and restorative interventions are reflective of the cohort and that the service has the right resources to deliver. The YJB grant continues to be used to fund such core staff salaries activities, training, and interventions in line with this strategic annual plan.

The devolved MOJ remand budget will be solely used to meet the remand cost, which is a demand led service. Key financial risk for the partnership is the insufficient funding from the MOJ for remand costs and changes in methodology which is reducing the grant Haringey will receive in the future.

The YJS has continued to match fund the Integrated Care Board (ICB) contribution for a CAMHS post to

both undertake direct work and support the workforce to support children to improve their mental health and wellbeing outcomes. In addition, the YJS provides a small contribution to the new Speech and Language Therapist.

The Turnaround Funding has continued to allow the service to build on the opportunity to strengthen the bespoke prevention arm to the Youth Justice Service, being able to utilise existing specialised skills and knowledge to address a clear need for youth crime prevention work within the borough, in due course, take the leading role for delivering against the priorities within the Youth at Risk Strategy, and further align with the Supporting Families Programme and our Early Help Strategy.

7. Performance and national key performance indicators

Haringey Youth Justice Service are measured by 13 national indicators. National Indicator data is available at a base level, is not always available in a timely fashion and can also vary from local data, therefore we undertake more thorough and meaningful analysis for our stakeholders at a local level to complement the data provision. This analysis is also provided in this chapter.

The characteristics below demonstrate that the children that we work with is an increasingly complex cohort who are likely to have experienced trauma and extra familiar harm within their lived experiences. The most identified characteristics of the children that we work with can be amalgamated into concerns relating to their mental health, substance misuse and speech and language difficulties. In addition, their offending behaviour relates to violence against the persons which include weapons related offences, robbery and drug related offences.

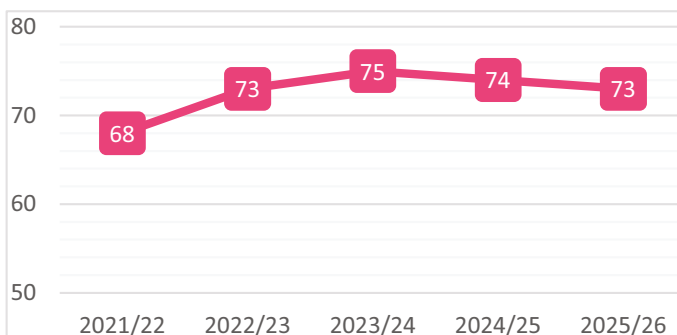
Annual Haringey data 25/26

The key highlights/takeaways from the annual data are:

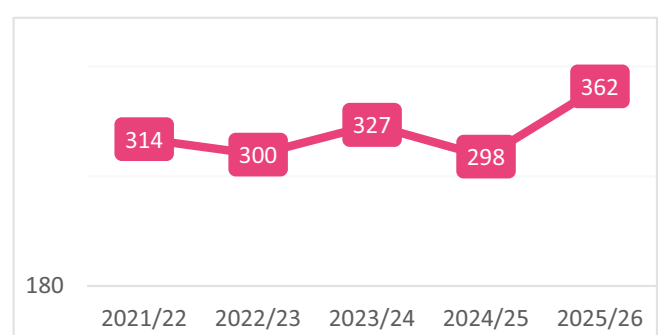
- The caseload has stayed in line with previous years. There are peaks and troughs throughout the year however the average caseload number across the year is 73.
- The throughput has increased however. The output is at the highest number for over five years. We had 367 intervention/programmes in 25/26, an increase of 23% on 24/25. This is principally due to the increase of pre-court programmes, particularly Turnaround and Community Resolutions which increased by 37 (95%) and 33 (254%) respectively.

- The YJS black population has decreased to 43%, lowest for 10 years. White children increased to 33%. There has been a recent surge of South American children, they currently represent 15 % of the caseload.
- The male/female ratio is 83% Male to 17% female.
- Offences are projected to increase by 23% or 71 offences compared to 24/25. This remains a projection as offences will continue to drip through due to the lag in sentencing.
- Violence against the person (by 16 offences), Robbery (7 offences) and Drugs offences (16) are all projected to increase in 26/27.
- The risk of safety and wellbeing of the caseload has increased to 48% from 33% last year. Note that we can no longer analyse OOCR assessments as they use the PDAT assessment.
- The health need of the caseload is greater than ever. Emotional and Mental Health need is now at 78% (66% last year). Substance misuse increased to 76% from 64% last year. Speech and Language difficulties reduced from 68% to 65% and physical health increased to 19% from 15%.
- 33% of the caseload are Children In Care.
- 26% of the caseload had an Education Health Care Plan

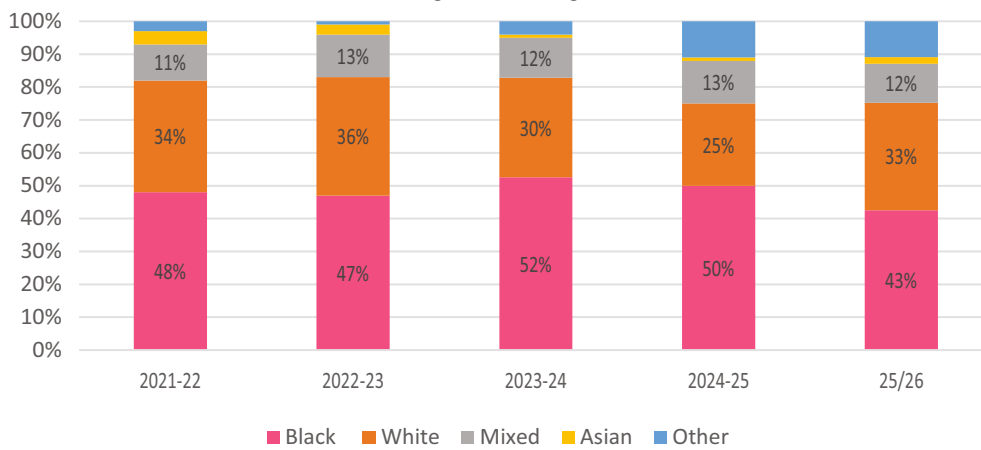
Throughput - last 5 years



Throughput - last 5 years



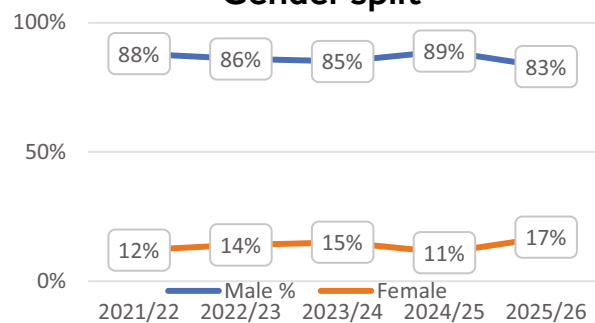
Ethnicity - last 5 years



Whilst black children remain disproportionately represented on our caseload, latest data shows a reduction of 7% and similar increase in White children.

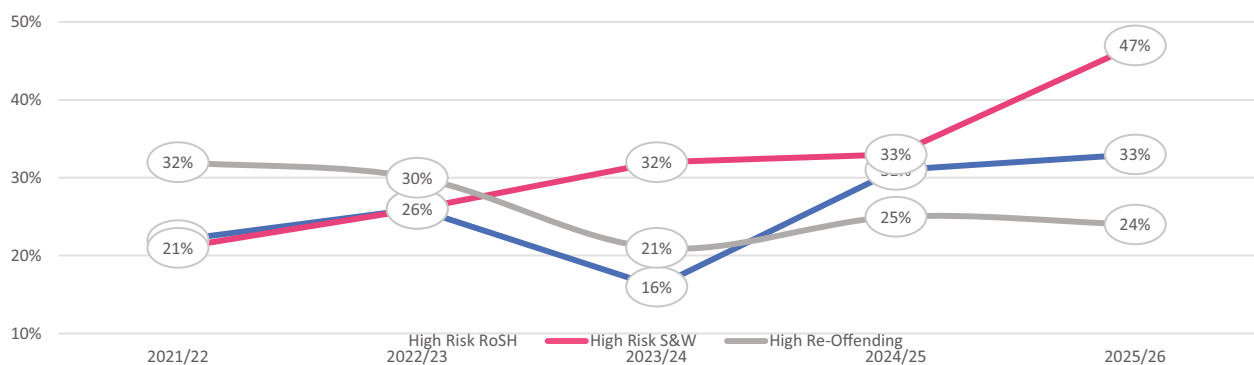
Offending trends 25/26
All Offences UP 23% (71 offences)
Violence UP 17% (16 offs)
Robbery UP 25% (7 offs)
Drugs UP 37% (16 offs)

Gender split

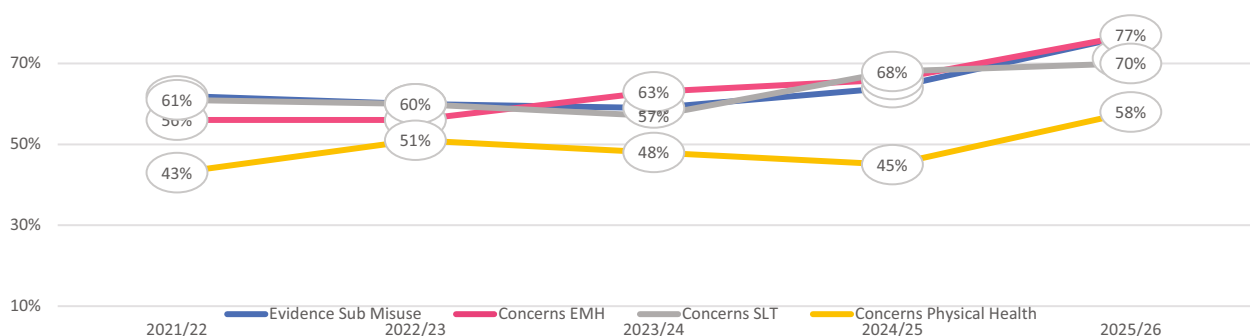


Offence Category	2024	2025 proj	Variation	% Variation
Breach of Statutory Order	21	10	-11	-52%
Criminal Damage	4	12	8	205%
Drugs	43	59	16	37%
Fraud and Forgery	8	2	-6	-70%
Motoring	45	32	-13	-28%
Robbery	29	36	7	25%
Theft and Handling	28	58	30	108%
Violence	95	111	16	17%
Overall	306	377	71	23%

Risk of caseload - last 5 years



Annual health need



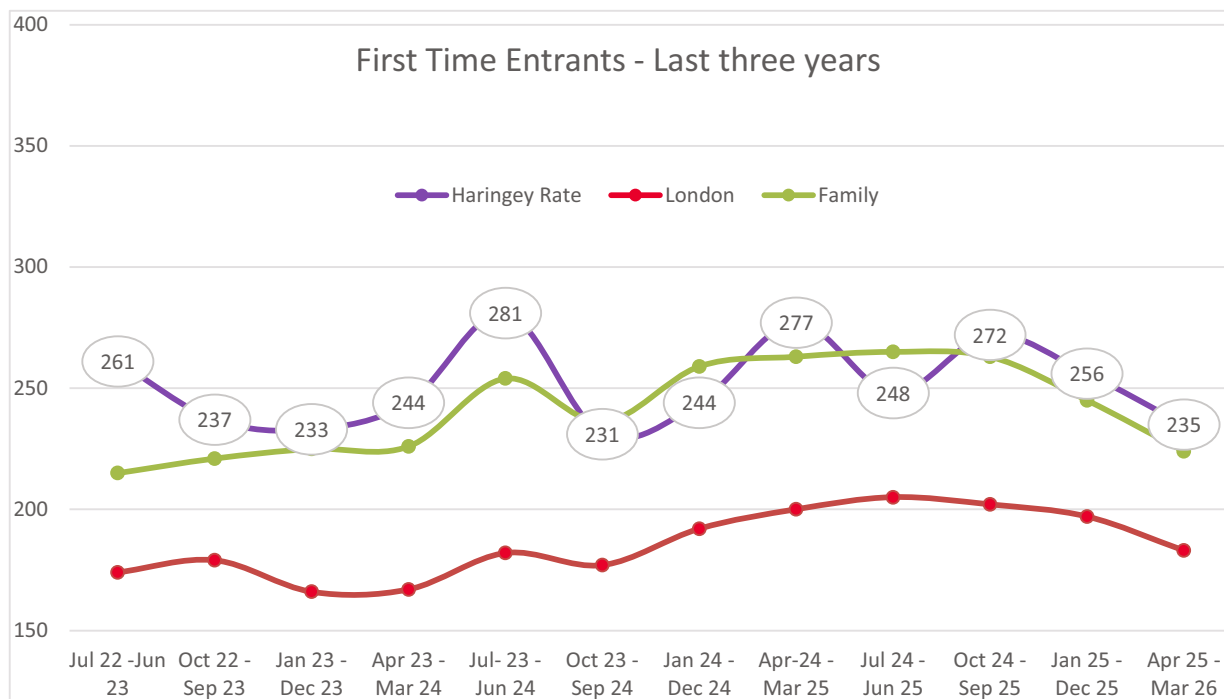
First time entrants

Between April 2025 and March 2026, Haringey experienced a 15% reduction in first-time entrants to the Youth Justice System compared to the same period in 2024/25. In absolute terms, however, this represents an increase of 10 children. This also equates to a 10% decrease when compared to levels recorded three years ago.

In terms of benchmarking, Haringey ranked 7th out

of 11 within its YJS family and 24th out of 31 London boroughs. Although the rate in Haringey remains above both the family and London averages, it is on a downward trajectory and is now approaching the family average.

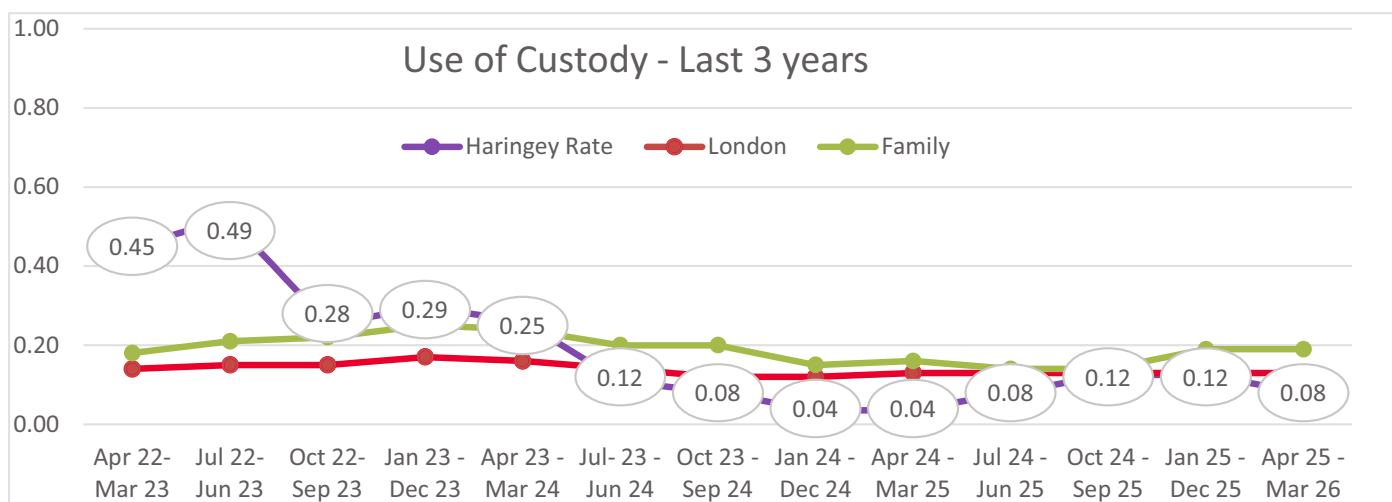
While fluctuations in these figures are not uncommon, a comprehensive analysis was undertaken to gain deeper insight into the characteristics and circumstances of this cohort which was presented to the YJSPB.



Use of custody

In 2025/26, only two children in Haringey received custodial sentences, equating to a rate of 0.08 per 1,000 of the 10–17 population. This compares favourably with the London average (0.13), the YJS family average (0.19), and the national rate (0.09).

Given Haringey's demographic profile, this represents a particularly strong performance. Haringey recorded the 13th lowest rate across London boroughs and the 4th lowest within its YJS family. By comparison, there was just one custodial sentence recorded in the previous year (2024/25).



Re-offending rate

The annual binary reoffending rate in Haringey currently stands at 37%, representing the highest level recorded in the past four years. This reflects a year-on-year increase of 11 percentage points (from 26%) and an increase of 4.2 percentage points compared to three years ago.

This rise was not anticipated and appears inconsistent with trends observed in the live tracker data. At the time, the live tracker indicated a reoffending rate of approximately 24% for this cohort. However, upon re-running the live toolkit for the same period, the rate has been revised upwards to 32%.

This upward revision can be partially explained by two factors:

- ➔ 5 percentage points of the increase is attributable to individuals who reoffended as adults (i.e.

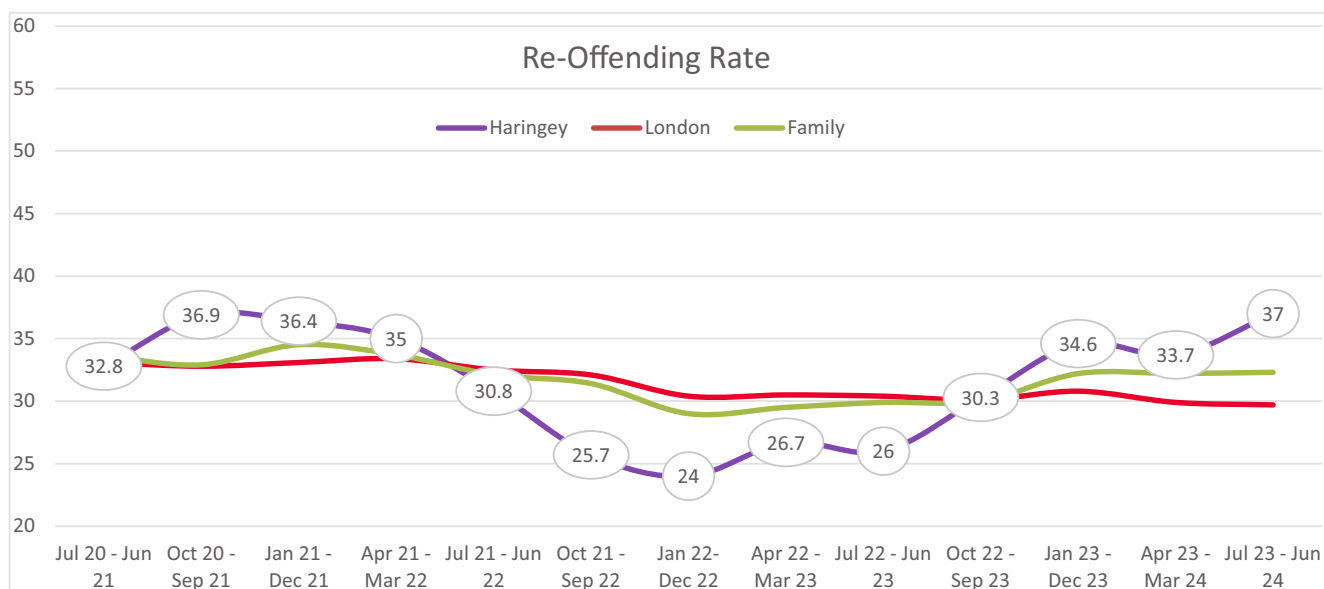
offences occurring after transition to the adult system).

- ➔ A further 8 percentage points reflects cases affected by sentencing lag—where the offence was committed within the one-year follow-up period but the resulting court outcome or sentence was not recorded until after the year had ended.

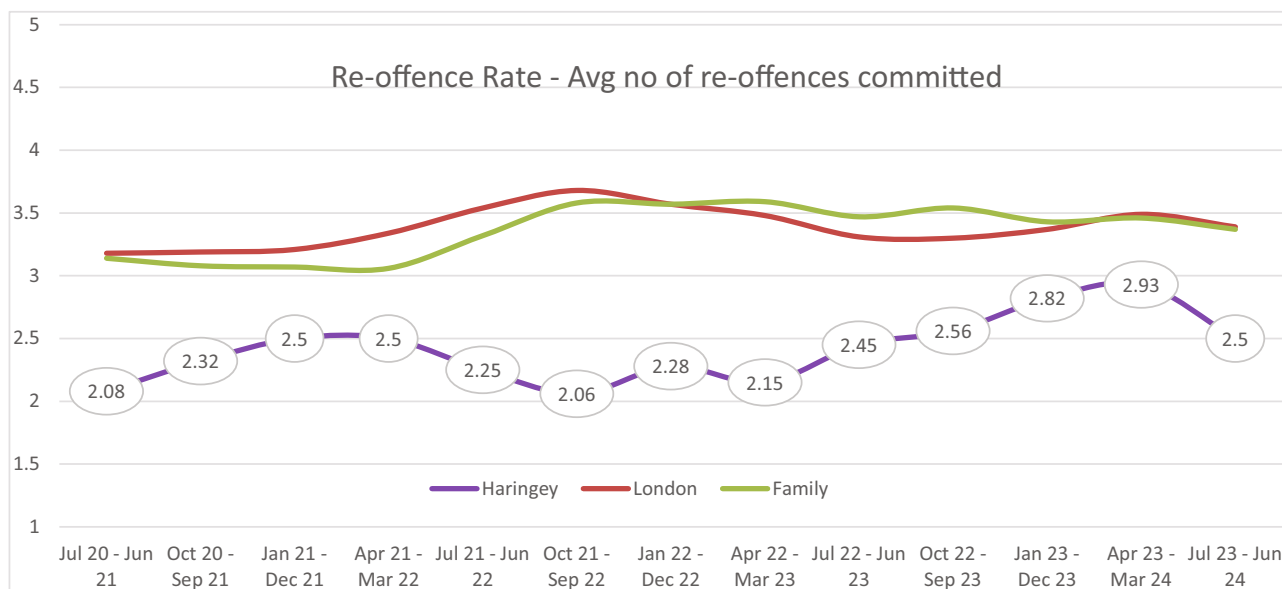
These factors highlight the impact of data lags and cross-system offending on finalised reoffending rates, and explain the discrepancy between initial live tracking estimates and the confirmed annual figure.

In comparative terms, Haringey ranks 28th across London boroughs and 8th within its YJS family.

Given the scale and unexpected nature of the increase, further in-depth analysis is required to understand the underlying drivers.



Whilst the binary re-offending rate is high, the re-offence rate is 2.5, which is the 7th lowest in London and 2nd in our family. This would suggest that when Haringey children re-offend, they do not commit many re-offences.



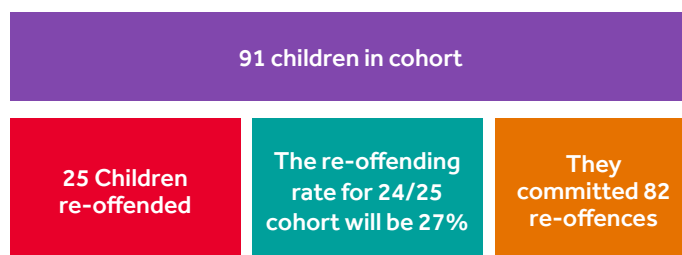
Re-offending live tracker

We have continued to employ the use of the YJB live tracker tool to provide a real-time representation of the reoffending profile, enabling the early identification of emerging trends and patterns beyond those captured within traditional Key Performance Indicators. This proactive approach allows us to tailor service delivery more effectively, including the development of offence-specific interventions and a targeted focus on children in care, who are disproportionately represented within reoffending cohorts.

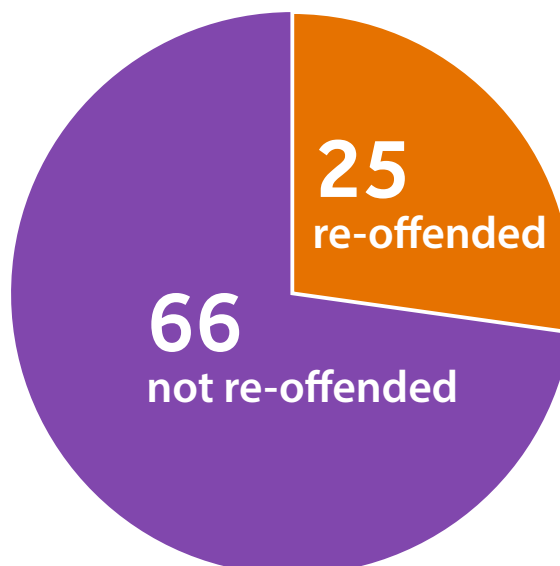
All children who received either a sentence or an Out of Court Resolution between 1 April 2024 and 31 March 2025 are monitored over a 12-month period to establish the overall reoffending rate. Within this cohort of 91 children, 25 have reoffended, equating to a reoffending rate of 27%. In comparison, last year the reoffending rate was 24% out of 78 children in the cohort. Disproportionate characteristics observed within this group include: individuals aged 16–17, males, Black children, those currently in care, cases dealt with at the pre-court stage (notably diverging from typical trends), and those involved in theft and handling offences.

The live reoffending rate has remained in the mid-twenties for several years and no longer aligns with the official YJB reoffending rate. This divergence is likely attributable to increasing delays within the criminal justice process, particularly the extended timeframes for cases to progress to sentencing. Delays across the Police, Crown Prosecution Service, and the courts have resulted in some offences taking significantly longer than previously to reach sentencing, thereby affecting

comparability between live and official measures.



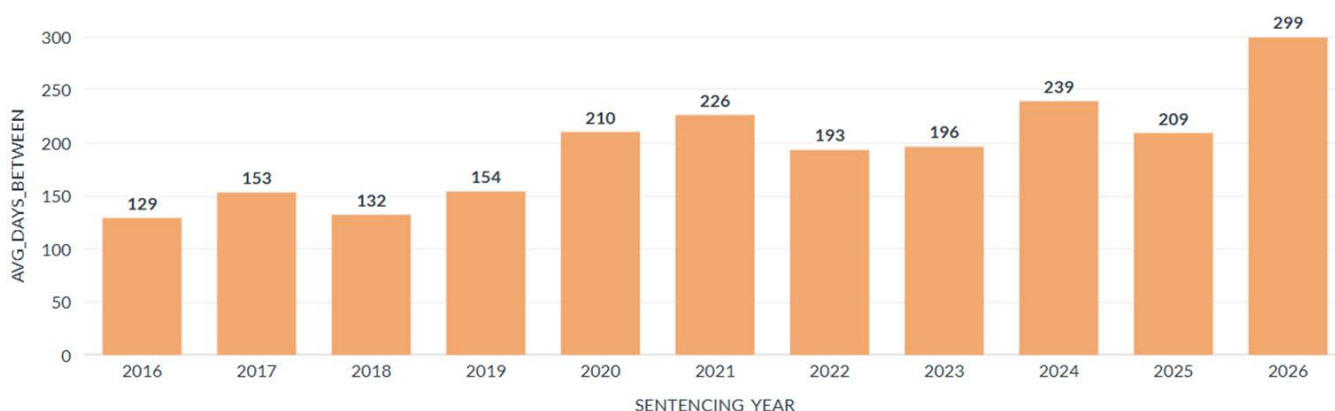
Number of re-offenders



Delays in Sentencing

The average number of days between offence and outcome date now stands at 299 days. This provides a significant barrier to a swift administration of justice to the children and their victims.

Annual Average Days between Offence and Sentencing Date v2



Youth Xtra:

The YJS has developed and introduced the 'Youth Xtra Programme' which was implemented from September 25. This has been developed on the Integrated Offender Manager (IOM) model with the aim of reducing reoffending amongst persistent and prolific offenders.

The YJS and IOM police meet monthly to review children on the live tracker or those that keep coming to the police attention.

The YIOM will have the principals of child first approaches with a combination of positive activities to improve engagement and to also increase IOM police contacts with the selected cohort.

Category	Key Data
Cohort Size & Age	11 children aged 13–18
Gender	91% male, 9% female
Ethnicity	5 Black, 2 Mixed, 4 White
Education & Employment	5 NEET, 3 PRU, 2 in employment, 1 in further education
Children in Care	5 CIC
Offending Profile	Robbery, weapons, drugs, burglary; multiple NFA outcomes
Engagement	140 total contacts; 123 kept; 81% attendance
Interventions	1:1 sessions, home visits, creative activities, group sessions
Re-offending	1 child has been re-sentenced for new offences

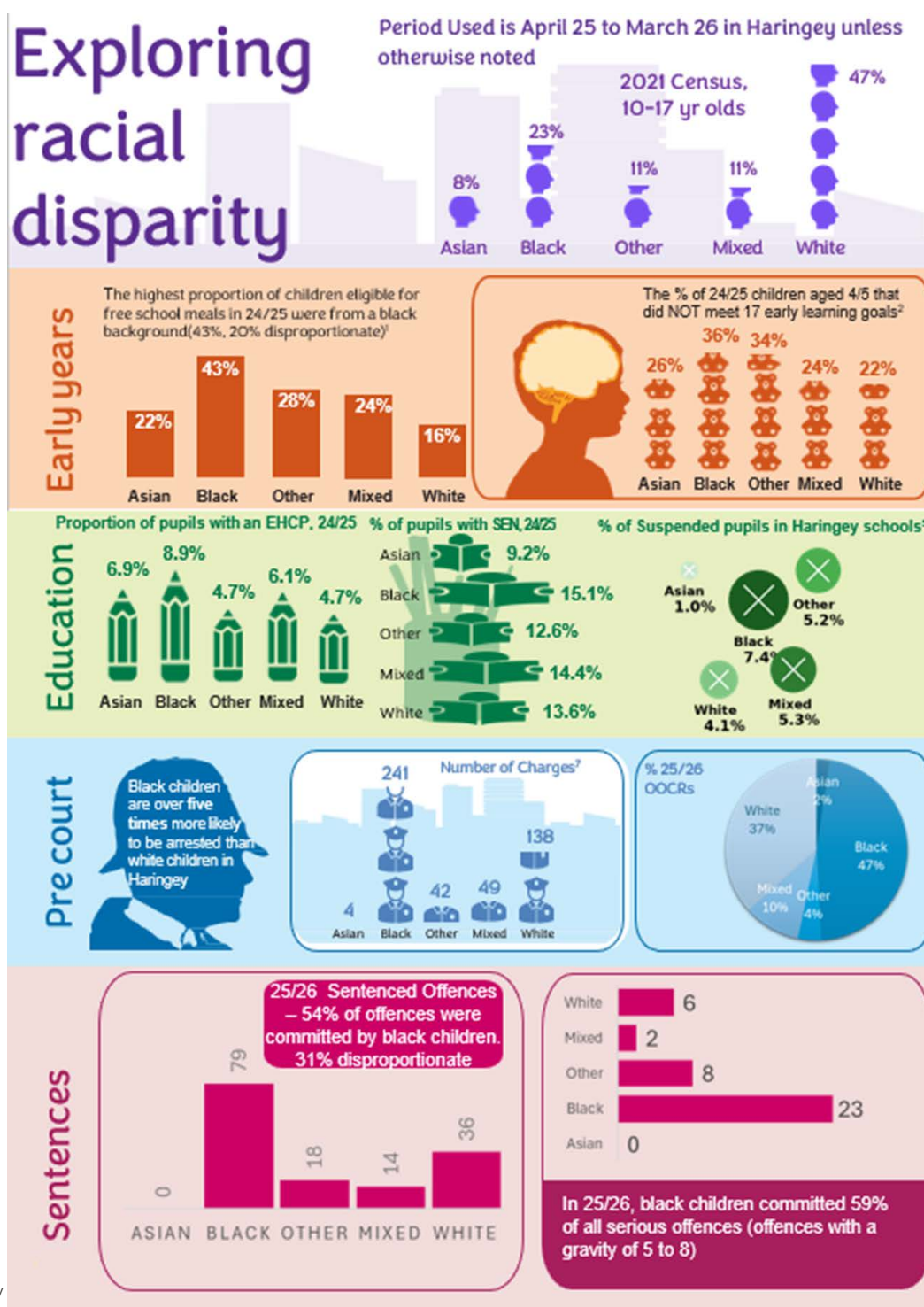


8. Children from groups which are over-represented

Ethnic disparity

This dataset pertains to the most recent disproportionality analysis conducted for the period from April 2025 to March 2026. It examines ethnic disparities by ethnicity across various datasets covering different life stages, from early years to appearances at court.

The analysis shows disparities across multiple indicators from early years up to age 18. Black children are overrepresented in every category when compared with census data. Children recorded as 'Other' ethnicity are overrepresented within early years and education datasets, but this pattern is not seen in offending data.



Other areas of disproportionality

Of the 2025/26 caseload, the following areas of disproportionality are evident:

- ➔ **South American children:** There has been a notable recent increase in the South American offending population. They currently account for 15% of the caseload, compared with an estimated 3.8% of the Haringey population, indicating significant over-representation. This appears to be a new and emerging trend. Compare to three years ago.
- ➔ **Gender:** Boys make up 83% of the caseload, although this pattern is consistent with national youth justice trends and is therefore not unique to Haringey. Conversely, girls remain under-represented, in line with previous years.
- ➔ **Emotional wellbeing:** 78% of the cohort present with emotional wellbeing concerns, as identified in their most recent post court assessment. This demonstrates a slight increase from 66% last year.
- ➔ **Substance misuse:** 76% are assessed as having substance misuse concerns. This demonstrates a slight increase from 64% last year.
- ➔ **Speech, language and communication needs (SLCN):** 65% of the caseload have identified speech and language needs. This demonstrates a slight decrease from 68% last year.
- ➔ **Safety and wellbeing risk:** 48% are assessed as presenting a high risk to safety and wellbeing. This demonstrates an increase from 33% last year.
- ➔ **Children in Care:** Currently stands at 33%, compared to 24% last year
- ➔ **Education, Health and Care Plans (EHCPs):** 26% of the cohort have an EHCP. This demonstrates a slight increase from 24% last year.

Across the majority of the above indicators, there is a clear upward trend over time.

YJS response to disproportionality data

- ➔ Haringey YJS continue to match fund specific health posts such as the CAMHS practitioner and Speech and Language Therapist to increase the number of days in the service.
- ➔ Haringey YJS continue to commission our partners from Wipers to deliver the Ether project, this is an identity lead programme aimed at children from the black and global majority
- ➔ Haringey YJS has partnered with Sister Systems to work specifically with females within the service. This referral pathway has been set up to ensure that every female within the service that lives locally will get to access the self-development programme.
- ➔ YJS has set up a 'girls' self development programme following the increase in number of girls over the past year.
- ➔ The continued focus and development of the Child first custody, training & Research Pilot (ChiRP). The evaluation report will be published in the spring /summer 2026.
- ➔ The YJS continue to produce biannual reports to CPAC about the outcomes and challenges with the children in care cohort.
- ➔ Stop and Search Data is now presented at the Youth Justice Strategic Partnership Board to add scrutiny and challenge to the data presented. This has led to the newly developed young people stop & search monitoring group & research project.
- ➔ YJS and Virtual School jointly commissioned an online platform called 'The Skills Network' with the view on increasing education and learning opportunities for children in care.
- ➔ Exploring the increase of the South American cohort with the wider Early Help, Prevention and SEND division.

9. Prevention and diversion

We routinely monitor and analyse the Out of Court Resolution (OOCR) cohort to assess effectiveness and inform future service planning. The overall OOCR caseload increased significantly, rising from 97 to 162 cases, representing a 67% increase compared to the previous year. However, out of the 162 cases only 32 children progressed to assessment stage due to either not consenting to support or disengaged through the screening process.

Within this, Turnaround programmes saw substantial growth, increasing from 37 to 92 cases (a 149% rise), while Community Resolutions increased from 13 to 46 cases (a 254% rise). In contrast, Youth Conditional Cautions decreased from 20 to 9 cases, a reduction of 55%.

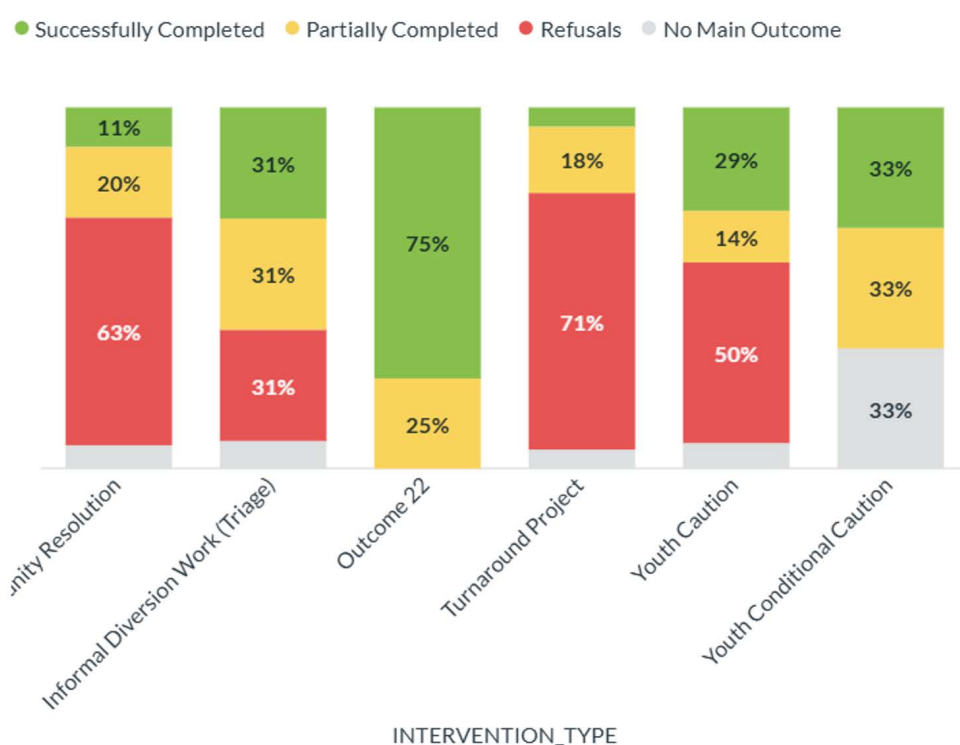
In terms of outcomes, Turnaround programmes currently have a successful completion rate of 4% and an offending rate of 23%; however, it is important to note that some individuals may have been on bail during their participation in these programmes, which may influence this figure.

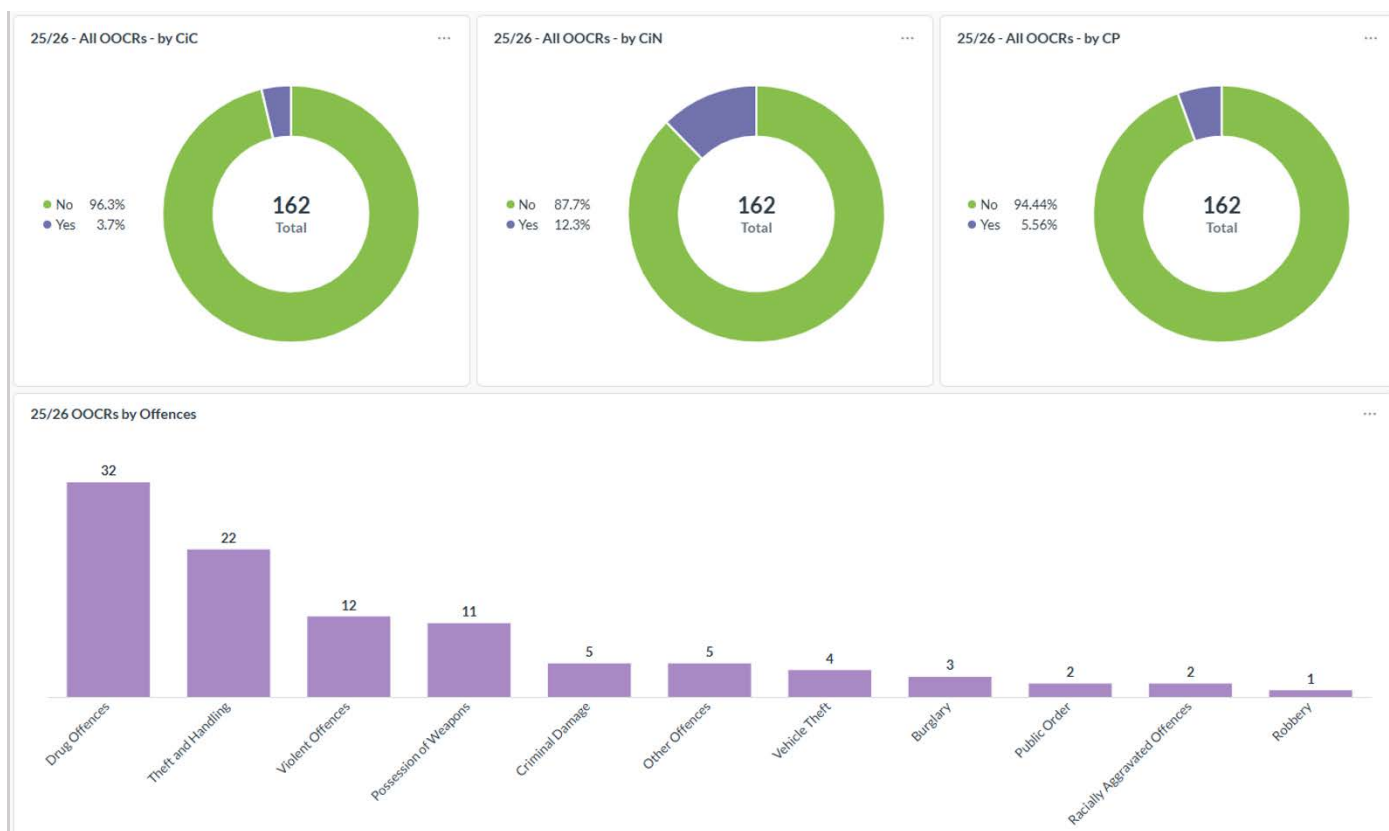
Re-offending rates for YCs and YCCs stand at 30% and 43% respectively, compared to zero recorded re-offences in the previous year.

Overall, 22 programmes were successfully completed last year, equating to a 14% successful completion rate across all OOCR and prevention interventions. At the time of writing eight 25/26 programmes are still ongoing therefore its too early to say if they are successful or not.

25/26 OOCRs	25/26 Interventions	Offending/ ReOffending Rate %	No Programmes still ongoing @12/6	% ongoing	No Successfully Completed	% Successfully Completed
Turnaround*	76	23%	3	4%	3	4%
Community Resolutions	46	8%	2	4%	5	11%
Triage/Outcome 22	17	8%	0	0%	7	41%
Youth Caution	14	30%	0	0%	4	29%
Youth Conditional Caution	9	43%	3	33%	3	50%
25/26	162	24%	8	5%	22	14%

25/26 OOCRs - Main Outcome vs Disposal





Out of Court Resolutions (OOCR)

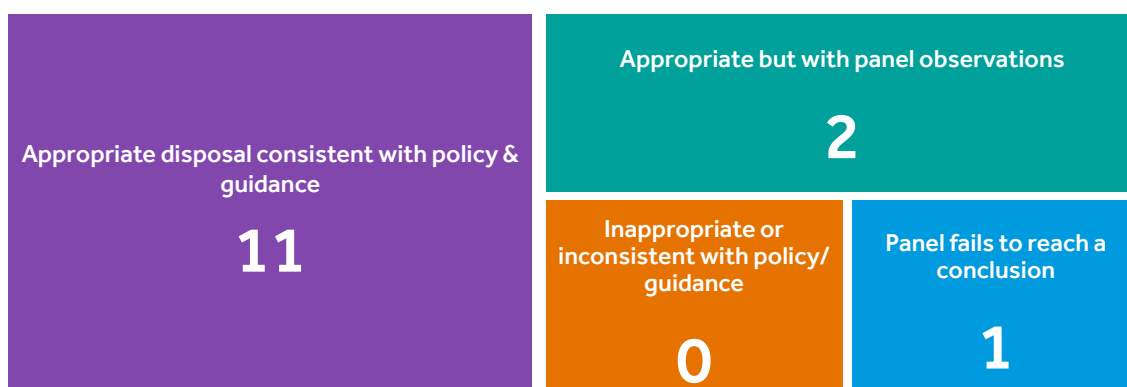
The OOCR panel is co-chaired on a weekly basis by the Metropolitan Police (YJS Police Sergeant) and YJS (Team Manager). There is a wide range of partners who attend including representatives from CAMHS, Children's Social Care, Youth Services, Early Help Family Support and Health, including Speech and Language and Liaison and Diversion. The allocated case manager presents their screening assessment to the panel. Additional information is presented by case specific guests, such as social workers and schools. Following the discussion each member of the panel provides their view on the most appropriate disposal (No Further Action, Triage, YC, YCC, Outcome 22, Return to Court). The final decision is made by the co-chairs. If there is disagreement between the Police and YJS there is a process of resolution in place which involves escalating

concerns first the YJS Head of Service, and ultimately to the YJS Partnership Board where both the police and local authority are represented at a senior level.

Out of Court Disposals Scrutiny Panels

The panel ordinarily meets twice per year and provides an independent view on the appropriateness and rationale of the decision making of children who have been referred for an Out of Court disposal. In 2025/26 the panel met on the 6th June 2025 and 27th April 2026. The multi-agency panel consists of representatives from the Magistracy, Crown Prosecution Service (CPS), Youth Justice Board (YJB), the Metropolitan Police and Haringey Children's Services and Early Help. The panel examined 14 children's files selected at random by the YJB and scoring during the panel on the appropriateness of the disposal given (scoring explained below).

Outcome of scrutiny

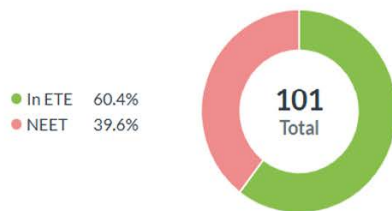


10. Education

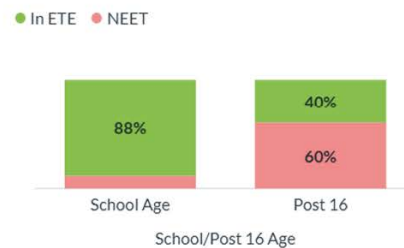
We have analysed those children that concluded an intervention or programme with us in 25/26. The analysis excludes those that refused a programme, were in custody and had less than 2 kept contacts. The key findings are:

- Our Education Training and Employment (ETE) rate for all interventions and programmes was 60%. Not in Education Training and Employment (NEET) rate of 40%
- Our School Age ETE rate is 88%, whereas our post 16 rate was 40%. This is due to limited suitable placements, particularly in-year when children are excluded. Other contributing factors, the nature of offences, children living outside of the borough, mental health issues and refusals to engage.
- All females were in ETE, only 52% of males
- ETE rate drops as children get older
- Children of other ethnicities had the worse ETE rate
- ETE rate drops when children are involved with children's services via CiC, CIN or CP
- YRO's and bail supervision only had 17% and 18% in ETE respectively
- Children living outside of the borough had a 43% ETE rate compared to 67% living in Haringey.

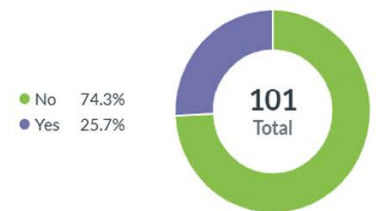
25/26 Cohort by ETE Status at End



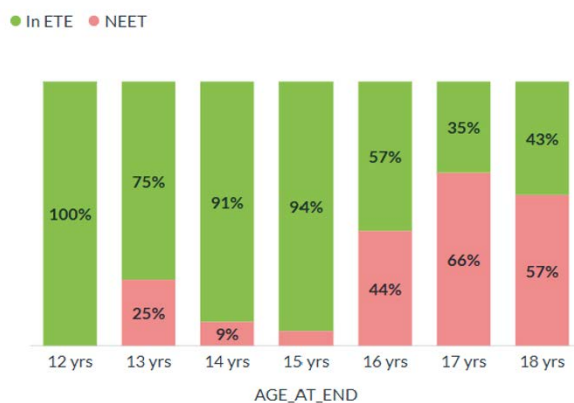
ETE vs NEET by School Age or Post 16



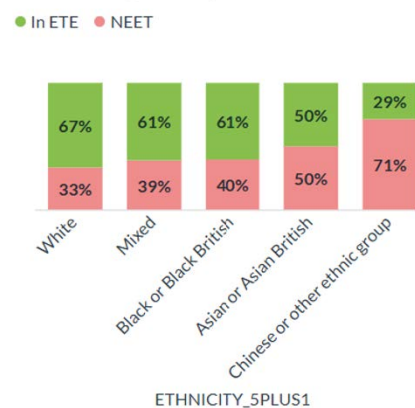
25/26 Cohort by EHCP Status



ETE vs NEET by Age at End



ETE vs NEET by Ethnicity Census

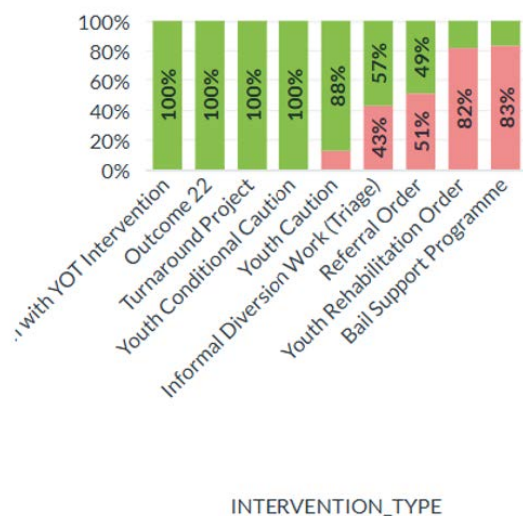


ETE vs NEET by Borough



ETE vs NEET by Intervention

● In ETE ● NEET



ETE vs NEET

● In ETE ● NEET



ETE vs NEET by Current LAC

● In ETE ● NEET



ETE vs NEET by CIN Status

● In ETE ● NEET



ETE vs NEET by CP Status

● In ETE ● NEET



ETE vs NEET by EHCP Status

● In ETE ● NEET



The YJS track the NEET cohort for reasons to ensure we are doing everything possible to ensure that our children and young people have what they need to access ETE. The YJS attempted to complete a survey with our NEET children between February 26-May26 to capture their voices of and to identify the barriers.

Key finding were:

- ➔ 50% want employment, making it the primary aspiration
- ➔ Main barrier: lack of support, not lack of motivation
- ➔ Top need: practical employability help (CV/job applications)

Overall: Children largely want to work, but face barriers around access, support, and clarity, and need practical, hands-on help to move forward.

We ensure that we regularly review the NEET list and are in regular contact with the virtual school and all relevant partners to ensure our ETE rate remains high.

YJS NEET task and finish group

This meeting has been developed to explore the YJS NEET cohort, which include representatives from Virtual School, Haringey NEETS team, Youth Service, Tottenham Hotspur Foundations and the YJS with the following objectives.

- ➔ This meeting is focused on understanding the NEET cohort (particularly Youth Justice),
- ➔ Identifying gaps in provision and exploring opportunities to inform the wider borough NEET and education strategies.
- ➔ The primary focus remains on preventing young people from becoming NEET, particularly those in Year 11 transitioning into post-16 provision
- ➔ The focus is specifically on YJS-involved children while aligning with boroughwide work.
- ➔

The Dusty Knuckle Programme

The YJS has continued to collaborate with the Dusty Knuckle Bakery, a bespoke 5 week Pizza Making Programme to provide children & young people with the opportunity to improve their employability skills to support them to secure employment: <https://yjresourcehub.uk/wp-content/uploads/2026/02/Youth-Pizza-Programme-Impact-Report-Design-Haringey-YJS.pdf>

AQA accredited units and certification

The Young Haringey Achievement Centre (as named) continues to recognise the commitment and hard work of our children for their contribution to their local community with educational qualifications via the AQA Scheme.

27 children were AQA registered between 01/04/25-31/03/26 and in total completed 71 units. From these 27:

- ➔ 13 were from Black and Global Majority Backgrounds
- ➔ 3 Female
- ➔ 6 Children in Care



11. Reparation projects

Over the past year, our children have continued the amazing work, giving back to our community by completing direct or community reparation projects. Their hard work has helped the Parks Service maintain its Green Flag award for yet another year. Our children trimmed flower heads promoting growth of new buds bringing a rainbow of colours to the park, removed weeds growing in between plants and flowers. Amongst other tasks children have maintained the grass area and paths by clearing the fallen leaves and conkers in the autumn/winter, Children were approached by park users who praised their work.

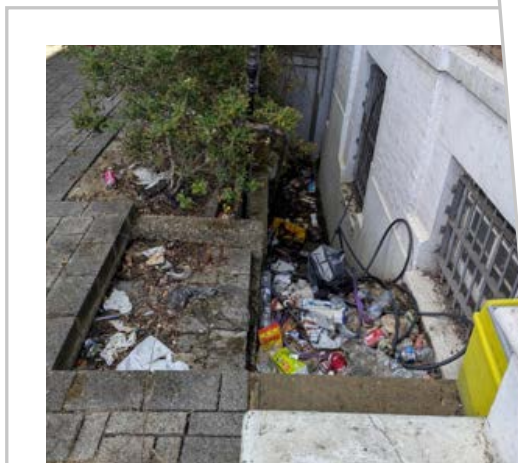
In terms of direct or indirect reparation for family members which consist of car washing, cooking for the family, painting and decorating, gardening and window washing.

As ever we ensure that as well as making amends and giving back to the community, we take the opportunity to ensure accreditation where possible, reparation has been an intervention that had provided a significant amount of AQA accreditation thus helping us meet our planned target. Our children and young people are making a fantastic impact to their community we are truly proud of their achievements.

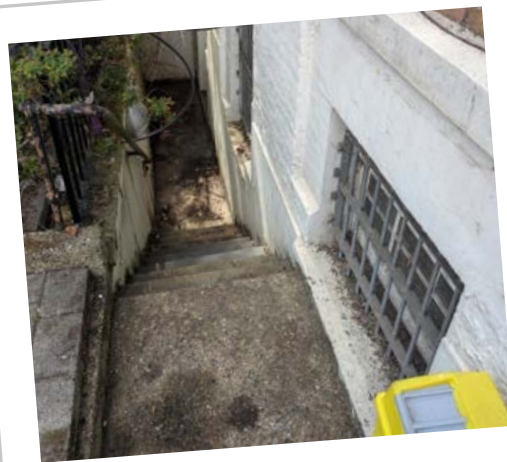
Projects this year included:

- **Streetwise Kids – Bicycle recycling project**
- **Gardening and ground maintenance in Bruce Castle Park, and Wood Green Crown Court gardens**
- **Helping with deliveries and packing for the food bank Distribution's in Food Bank Aid Hub**
- **Community panel member Christmas cards**
- **Bruce Castle Park – Gardening and maintenance the memorial garden**
- **Cooking for family – learning to prepare a meal for their own families.**
- **Community Panel member interviews**





Before



After



The completed AQA units were Basic Bike Maintenance and safety checks, Basic manual handling, Making Pizza by hand, introduction to staff recruitment, making greeting cards, preparing and cooking international dishes volunteering at food bank, introduction to stop and search.

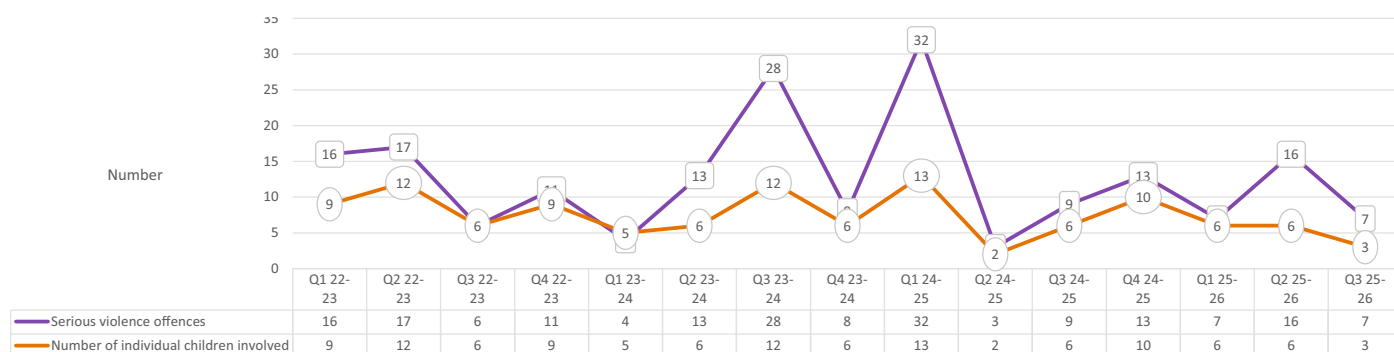
Some of the children who have accessed the service over the past year have contributed to some excellent work, in particular in reparation and taking part in the Koester Arts Programme. See below for information about a child that achieved the 'Commended Award' for their art piece.

12. Serious youth violence data

Haringey employs the use of the YJB Serious Youth violence toolkit. The Youth Justice Board's operational definition of Serious Violence (SYV) is any drug, robbery or violence against the person offence that has a gravity score of five or more. At the time of writing, the latest available SYV toolkit was for Q3 25/26.

This toolkit shows the number of SYV offences in the last year was 43. The previous year there were 52 and three years ago it was 50. This marks a decrease of

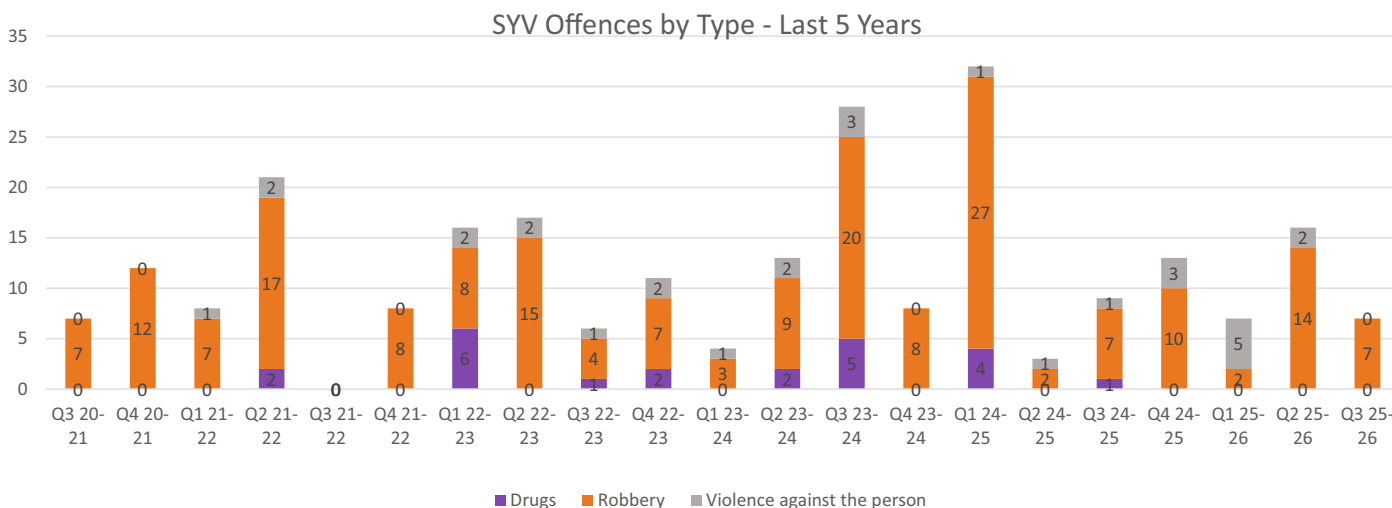
17% since last year and 14% since three years ago. Robbery constituted 80% of SYV in the last year, however, it is important to note that many drugs and violent offences are not included in the analysis as they have a gravity rating of less than five. This relates to 33 robberies, 10 violent and no drugs offences. Robbery offences decreased by 17% this year.



In terms of wider partnership approaches to Serious Youth Violence Haringey has committed to prevention and diversion with a number of different initiatives such as:

- ➔ Expanded the Mobile Youth Hub to the Tottenham area and increasing the number of days
- ➔ Multi agency response to Knife Crime Awareness week
- ➔ The variation of serious youth violence group work workshops such as street doctors and old baily no knives better lives provide some flexibility to service delivery.
- ➔ The venturous 6-week programme focusing on Serious Youth Violence delivered by the commissioned organisation Wipers CIC has been further committed to over the next year.
- ➔ Top 20 Most Prolific Offenders deep dive report developed and used across different strategic boards in Haringey and has been published on the YJB resource hub.
- ➔ Head of Serviced continued to attend the North Area Violence Reduction group which is focused on serious youth violence across the borough commend unit (Haringey and Enfield)
- ➔ The Young People at Risk Strategy key focus is on reducing serious youth violence and published its second review of the action plan.
- ➔ Formed better relationships with the violence reduction unit and obtained some addition funding for the 'Youth Xtra' role.
- ➔ The Young people at Risk Strategy network planned and delivered the Anti Knife Crime Campaign week of action in May 2026.
- ➔ The HOS led on Haringey's Children Services Safeguarding Board multi-agency audit that focused on victims of knife injuries.

Serious Youth Violences - offence and offenders



Knife crime awareness campaign

In May 2025 & May 2026 Haringey council leads its Knife Crime Awareness Week of action, bringing together youth services, Youth Justice, schools, police, community organisations, charities, sports foundations, and local leaders around one shared goal:

In May 2025, an impact assessment was completed which has been summarised below:

- ➔ Knife Crime – Key Evidence Insight Presentation up to 110 staff in children serves looking at the local and national picture
- ➔ Haringey Children Safeguarding Partnership are led on a multi-agency audit to focus on 5 victims of knife crimes.
- ➔ Wood Green Crown Court Workshop – up to 30 people in attendance
- ➔ Vanguard Service delivered x2 trauma/Impact of Knife Crime from a psychological perspective
- ➔ Youth Mobile Hub raising awareness
- ➔ Health Schools Programme Training Day for DSL's.

Leo Powell delivered workshop on county lines

- ➔ Street Doctors delivered x2 workshops on 'bleed control' across both youth services
- ➔ Police completed x3 weapons sweeps in key hotspots areas and found two knives
- ➔ Godwin Lawson Foundation facilitated works to raise awareness in schools and in addition facilitated workshops at the 'Kickz' football programme facilitated by Tottenham Hotspur Foundation
- ➔ Trading Standards – 25 retailers were contacted to introduce them to the responsible retailer scheme.
- ➔ Trading Standards – 6 retailers had test purchase visits by the Trading Standards and cadets
- ➔ Community Safety – Extension of the Weapon Surrender scheme with two additional bins installed

Real change happens when systems stop working in isolation and start working together. Proud to see organisations across Haringey stepping forward collectively to protect, educate and empower young people.

13. Detentions in police custody

A more child-friendly approach

Following the successful launch of London's first Child First Custody Suite at Wood Green in 2025, the service continues to embed a trauma-informed, child-centred approach. The redesign of the custody environment, developed in consultation with partners and informed by children's experiences, has contributed to a more supportive and less intimidating setting. Features include calming colour schemes, natural light, child-friendly information screens, and creative elements such as murals and chalkboards.

Child first custody, training and Research Pilot

The continued focus and development of the Child first custody, training & Research Pilot (ChiRP) is the next stage in moving towards a Child First approach being adopted in all London custody suites. All custody sergeants from Wood Green and Brixton Custody Suites, project engage workers, and a selection of solicitors have been trained this year which is focused on child first approaches. The interim evaluation report will be published in the summer 2025.

Haringey Council, Enfield Council and the MET Police have continued with their focus on Wood Green Custody Suite which is one of its busiest custody suites in London. There is a strategic ambition in making this the first child first custody suites in London with the view of:

- ➔ Divert children from custody;
- ➔ Maximise 'Reachable/Teachable opportunity (including intervention and safeguarding);
- ➔ Optimise the custody environment and experience – care, compassion and respect;
- ➔ Achieve best outcomes

Operation Engage

Haringey Council and Enfield Council in partnership oversee the Engage project which was developed and launched by the North Area BCU in August 2021 and have had it confirmed that the project has been extended by the Violence Reduction Unit for an additional year to 2027. The project places youth workers into the Wood Green Police custody with now the support of the Liaison and Division health offer to create a more dynamic and meaningful diversion programme. The project presents a unique opportunity of the reachable and teachable moment when the child is most likely to be susceptible to receive support whilst in custody.

In 25/26, there were 1,023 arrests processed at Wood Green Custody Suite. This included 369 from Haringey, 362 from Enfield, and 292 from outside the boroughs. Every child was offered support from an Engage practitioner.

21% of Haringey children and young people arrested were open to the YJS at the point of arrest.

Consent rates for an initial session with an Engage practitioner have risen significantly to 73%, demonstrating increased trust and engagement. Disengagement rates have remained low, reflecting improved consistency and quality of delivery, supported by enhanced team capacity and a continued emphasis on the child's voice in shaping their intervention.

Impact

- ➔ 38% of children supported were referred to positive activities such as mentoring, music workshops, sports coaching, and gym sessions.
- ➔ 12% were identified as NEET, and 60% of these received tailored plans to help them move into education, training, or employment — up from 45% last year. 25% went on to enrol in education or training, with practical help provided where needed, such as Engage covering travel costs or funding key skills exams to allow progression onto other courses.

The Appropriate Adult Service

There has also been a recommissioning of the Appropriate Adult service contract with Enfield Council have a commissioned with the tendering process nearing completion.

Some of the key annual highlights are:

- ➔ There were a 327 appropriate adult call outs
- ➔ Average response time 46 minutes
- ➔ July 25 was the busiest month
- ➔ The average most popular call out times were 10am, 11am, 7pm
- ➔ Wednesdays on average had the most call outs for appropriate adults
- ➔ 29% of children detailed feedback that the service was 'excellent' and 21% refused to completed feedback surveys.

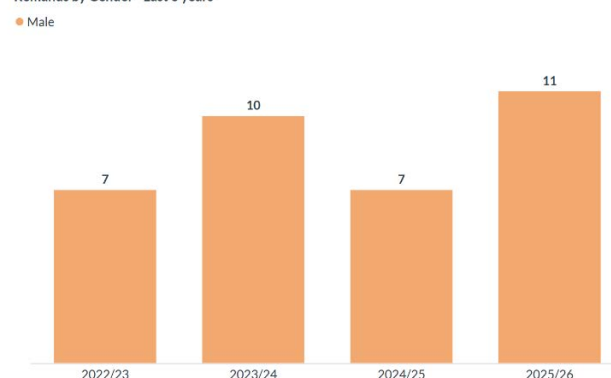
14. Remands

In Haringey we never refuse or recommend against Bail, we do recognise when children may struggle to adhere to strict packages, but it is part of our culture of practice to ensure that remand is the last option. Our current data shows that the number of remands increased in 25/26 to the highest number in five years despite being historically low. The average number of days on remand was 63 days at 1st April 26. Two children are on long term remands for murder. Five children were remanded for less than 10 days. However, following the short remand periods, the YJS were successful in obtaining an alternative to custody packages such as RILAA and or Bail support in all five cases. The 11 remands relate to 8 children. One child was remanded for Theft and breach of bail however they were already on bail for other matters including robbery, kidnap and possession of a firearm. All children remanded were male.

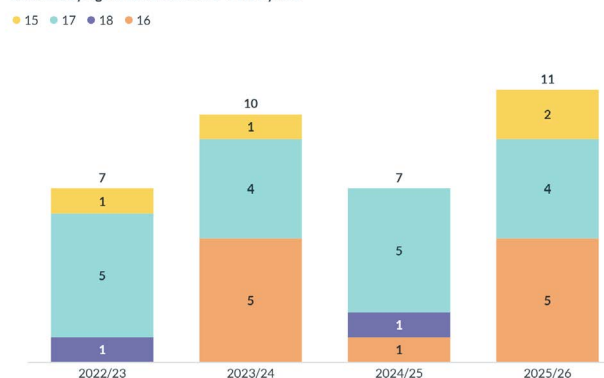


Offence	No
Murder & GBH	2
Arson endangering life x 4	1
Theft, Breach of Bail	1
Robbery	1
Murder and violent disorder	1
Robbery x 5	1
Robbery and kidnap	1
Robbery x 2, Kidnap x2, Poss Firearm	1
Robbery, Breach of Bail	1

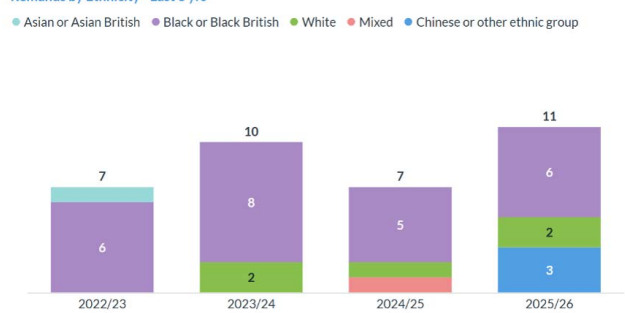
Remands by Gender - Last 3 years



Remands by Age at start of remand - Last 3 years



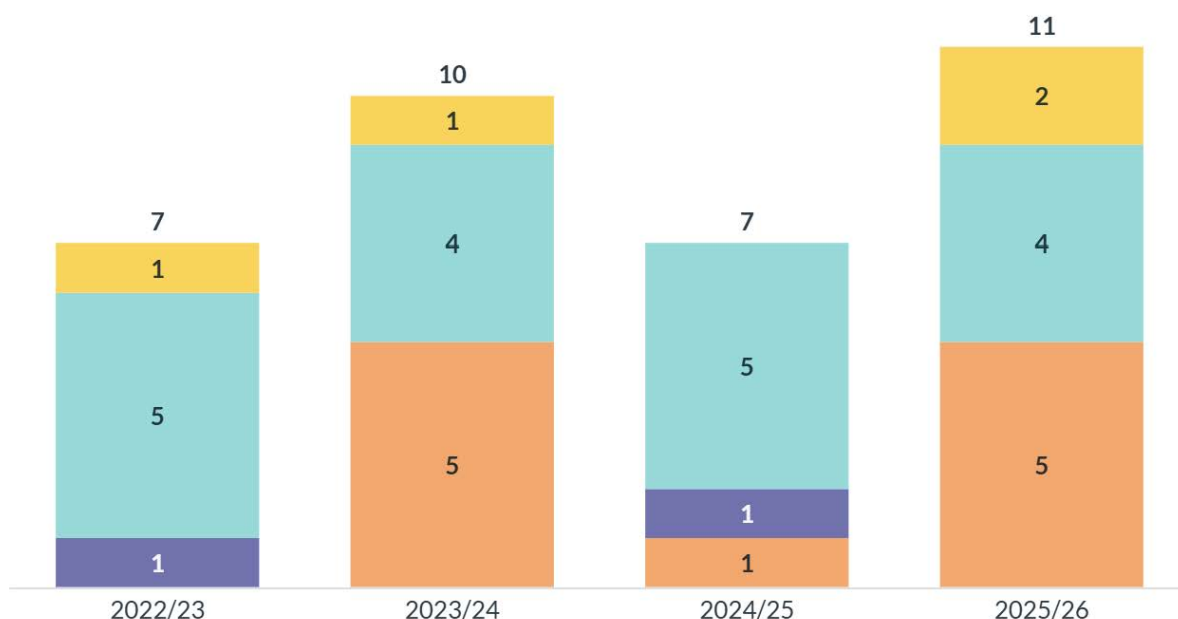
Remands by Ethnicity - Last 3 yrs



Remands by Age at start of remand - Last 3 years

...

15 17 18 16



London Accommodation Pathfinder

Haringey council signed up to be part of the YJB's London Accommodation Pathfinder (LAP), a pan-London community-based accommodation and intensive support provision for 16- and 17-year-old males as an alternative to custody. This is being considered for every child that is in custody and proposals made to the courts where appropriate and safe to do so. The LAP went live in the Autumn 2023 and thus far have had two children that have been placed in the LAP but with a number of referrals rejecting for various reasons over the past year.

The YJS HOS continues to be part of the LAP Governance Board for strategic oversight of this project and ensures that there is a natural streamline between strategic and operational practices.

15. Use of custody

The use of custody has decreased nationally over the past ten years in recognition of progress within youth justice. Our children in custody are amongst the most complex and vulnerable children in our borough who are in the secure estate for some of the most harmful and grave crimes.

Our data shows that we only had one custodial

intervention in each of the last two financial years. There was one child who was sentenced as an adult and therefore does not count in this dataset but does for the KPI. Custody is never recommended unless directed by a court for matters deemed "so serious" however as part of good practice commensurate community options are always put forward

Custodial Sentences Last 5 Years



16. Workforce development

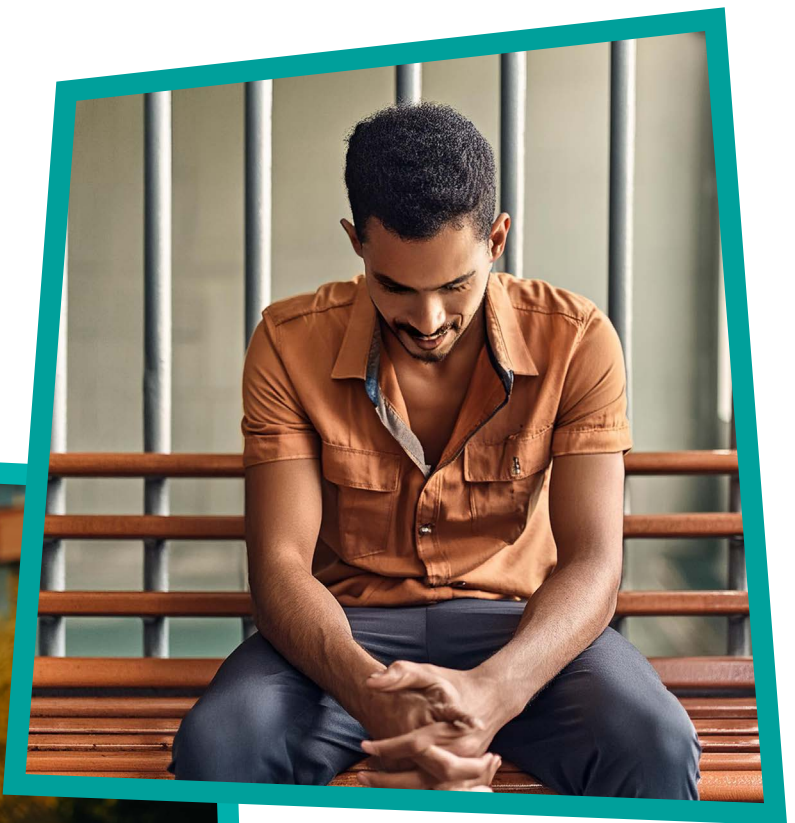
Please see the original youth justice plan 24-27. However, some additional training was extended to support with the workforce development such as:

- ➔ Assessment / Diversity Considerations /Risk and Contingency Planning (Silver Bullet Training Solutions)
- ➔ Safety Building for Children, Victims and Communities (Remedi)
- ➔ Out of Court Resolutions

Following a workforce development training survey, staff identified the following key training completed:

- ➔ PDAT Training
- ➔ Prevent Training
- ➔ Online Harms
- ➔ SaLT workshop
- ➔ Trauma informed through a knife crime lens
- ➔ Neurodivergence

Please see Appendix 2 for this years workforce development focus.



17. Evidence-based practice and innovation

Innovation

Knuckle 5 week Pilot Bakery Programme for children there are NEET. Initial evaluation report has been completed published on the YJB resource hub.

Evaluation

Child first custody, training & Research Pilot (ChiRP) report will be published in Spring /Summer 2026.

Evidence-Based

Functional Family Therapy (FFT) is an evidence-based therapeutic intervention for the whole family, delivered in their homes by trained FFT therapists with advanced clinical skills. Currently being evaluated by Youth Endowment Fund.

Innovation

Continued Supporting Families with Financial Stability Pilot with Early Help Services development

Evaluation

The London Accommodation pathfinder evaluation report has been published in which Haringey contributed too.

18. Challenges, risks and issues

The Haringey Youth Justice Strategic Partnership Board have developed a risk register where we keep abreast of any risk to service and delivery. It allows members to respond and support effective change, tasks on

the register can be delegated to the operational board which sits underneath the management board.

To mitigate the risk and challenges the service has an improvement plan for the year.

Challenges	How the service has responded
Cost of Remands (Children remanded into Youth Detention Accommodation) for 25/26 the remand costs to the local authority.	→ Closely monitoring of bail support packages for children at risk of remand and subsequent bail hearings → Briefing paper for the lead Cllr has been completed and presented to Children's Leadership Team in November 25. → DCS has approved for Haringey to be part of a subregional commissioning arrangement of pulled resources for London/ Led by ALDCS and LIIA. → MOJ has committed to three years of funding and are reviewing the formular → HOS attended a number of remand grant briefings on throughout March 26 → Reforms briefing being discussed at YJSPB in March 26
Appropriate Adult Contract and increase in costs by approx 10k	→ Monthly contract management meetings with Enfield and AA service → Assigned commissioner to support with contract management who works closely with HOS → New commissioning paper being drafted to get approval by commissioning board on new proposed spend → HOS, Commissioner, Police and Appropriate Adult Service met in March 26 to explore a number of potential reasons for increase in costs and to deep dive into the data → YJS budget to be amended to absorb uplift in costs for FY 26/27
Disproportionality and Disparity with the YJS cohort, specifically for Black and Global Majority cohorts across the system.	→ Continued to invest and commission Wipers to deliver the 'Ether Programme' which is aimed at the Black and Global Majority boys → Development of the YJS self development girls programme → Deep dive into the increase in the Latin community and taken this data for comparison across the Early Help, Prevention and SEND Division. → Continued to complete bi annual reports to the Corporate Parenting Board on the Children in Care Cohort → The YJS has completed thematic deep dive on children in custody on remand into Youth Detention Accommodation. → The custody data linked to disproportionality is shared at every YJSP board → The YJS and Foster Care service held an open day in March 26 for existing and new foster carers about the possibility of developing a 'Remand Fostering' pathway.

High turnover of health staff specifically CAMHS Practitioner, Substance Misuse worker and Speech and Language Therapist which impact on a consistent service delivery	→ Robust contingency planning for any service delivery gaps → YJS involved in recruitment processes → Thematic approach on 'Health' taken to the YJSPB in June 25.
Quarterly re-offending data (April 2024-June 2024) indicates a rate of 44.4% of re-offending, which is an increase when compared to baseline data (April 2023-June 2023) against itself and higher than the family's rate of 31.1%.	→ Thematic approach on 'Re-offending' taken to the YJSPB in June 25. Which allowed a deep dive. → Top 20 prolific offenders deep dive report produced and shared across strategic boards in Haringey → Implemented the new Youth Xtra - Youth Integrated Offenders Management offer and role. → The 'live re-offending tracker' is implemented into the dashboard for the YJSPB.
Victim Data not routinely being passed onto the YJS by the MET Police – Specifically key characteristics of the victims.	→ Thematic approach on 'Victims' taken to the YJSPB in March 26. → Victims insight report completed → Raised with YJB and MET police about this issue
Youth Justice Reforms – Implication on resources and changes in practices	→ HOS attending MoJ and YJ Minister remand funding webinars → Map current knife crime interventions against new guidance and develop the scrutiny panel. → HOS of service to continue to review and develop local remand fostering capacity and ISS provision. → Engage with YJB and LIIA/ALDCS on HOS to continue to attend forthcoming reforms and consultations on the reforms specifically on remands and pilot courts.

Key priorities for the next year:

- Continued focus on the implementation of the white paper & YJS reforms
- Finalise the Knife Crime awareness week insight report for May 2026
- Continued focus on the developments from the NEET task & finish group and providing better opportunities for children in care
- Continued commitment to the restorative justice and victim work within the service
- Continue and complete the YJS national standard audits and implementation of any learning opportunities
- Continued focus on research and practice opportunities
- Continued workforce development specifically on 'Child First' principles, Family Group Decision Making and Signs of Safety.

19. Sign-off, submission and approval

Chair of YJS Board	Ann Graham
Signature	
Date	18 June 2025

20. Appendix 1 - YJS partnership plan

No	Key Indicators	YJB National Indicators	23/24 Output	24/25 Target	24/25 Output	25/26 Target	25/26 Output
1	National Indicators	1.1 Reduce the Use of Custody 1.2 Reduce the rate of Re-offending. 1.3 Reduce the number of first-time entrants into the Youth Justice System	9 sentences 32.3% 51 children	6 sentences 30% 45 children	1 sentence 26% 67 children	1 sentence 25% 50 children	2 sentences 37% 57 children
YJB New Key Performance Indicators							
	23/24 Output	24/25 Target	24/25 Output	25/26 Target	25/26 Output		
2	Suitable Accommodation	Increase the % of children in suitable accommodation by the end of their intervention	91%	96%	92%	95%	Not published yet
3	Education Training and Employment Suitability	Increase the % of children in suitable Education, training and employment by the end of their intervention	72%	80%	73%	80%	Not published yet
4	Emotional Wellbeing and Mental Health (number of children with an order ending in the period)	Increase the % of children attending intervention from those that have an identified Emotional/Mental Health need.	42%	80%	65%	80%	Not published yet
5	Substance Misuse (number of children with an order ending in the period)	Increase the % of children attending intervention from those that have an identified Substance Misuse need	41%	80%	46%	80%	Not published yet
6	SEN/EHCP	% with an identified SND/EHCP need that have a formal plan in place	100%	100%	100%	100%	Not published yet

No	Key Indicators	YJB National Indicators	23/24 Output	24/25 Target	24/25 Output	25/26 Target	25/26 Output
7	Out of court disposals	% of Out of Court Disposals (OOCs) completed successfully	43%	60%	56%	65%	Not published yet
8	Links to Wider Services	During the intervention: % of children that are a Child in Care % of children that are on a Child Protection Plan % of children that are Children in Need % of children on an Early Intervention Plan	19% 5% 14% 8%	N/A N/A N/A N/A	16% 8% 15% 22%	N/a N/a N/a N/a	Not published yet
9	Management Board Attendance	% of the statutory senior board members (Children's Services, Education, Probation, Police, Health) that attended the partnership board (can be delegated)	90%	100%	80%	100%	Not published yet
10	Serious Youth Violence	Reduce the number of serious youth violence offences (Drugs, Violence and Robbery with a gravity of 5 and above)	34	30	15	15	Not published yet
11	Victims	Increase the % of victims engaging with RJ opportunities (of those consented)	79%	90%	100%	100%	Not published yet

No	Key Indicators	YJB National Indicators	23/24 Output	24/25 Target	24/25 Output	25/26 Target	25/26 Output
YJS Performance Indicators							
	23/24 Output	24/25 Target	24/25 Output	25/26 Target	25/26 Target		
12	Case Management (Personal Performance Reports PPR) There is now an expectation that records are obtained where those CiC children that are placed in another authority	Increase the % of children with an ASSET+ completed within timescale (within 20 working days of start of intervention and every 3 months thereon)	72%	80%	72%	80%	66%
		Increase the % of children with Home Visit undertaken within timescales (within 15 working days of start and every 2 months thereon)	76%	80%	78%	80%	71%
		Increase the % of children with an Intervention Plan completed within timescale (20 working days from start and every 3 months)	77%	80%	77%	80%	78%
13	Links to Wider Services	To support our CIC with robust risk plans to reduce the number of CIC who get assessed as High Risk across at the end of YJS Intervention:-					
		*Serious Harm	25%	20%	26%	20%	35%
		*Safety and Wellbeing	64%	50%	61%	50%	49%
		*Risk of Re-offending	45%	35%	39%	35%	26%

21. Appendix 2 - YJS training plan

The Haringey academy has a range of training available to the YJS, all staff are encouraged to book on and develop both their areas of need and interest to support ongoing professional development <https://haringeychildrensacademy.org.uk/events>

Below is the upcoming training that has been identified as needed within the service. This is a dynamic document and will be added to when needed informed by our quality assurance process and learning from practice audits.

Team Space

Learning objective / outcome	Internal workshops to increase best practice in specific subject areas identified by the YJS.
Target audience	All staff
Group size	8 - 10
Timeframe	2026-27
Specialist course	Yes
Training Provider	YJS Staff and guest facilitators

Family Group Decision Making Training Programme

Learning objective / outcome	This programme consists of 3 half-day sessions to equip front line practitioners with the knowledge, skills and confidence required to embed FGDM in your work. Session 1 explores: • What is it? What does this look like in Haringey? • Why we use FGDM? • The continuum of family engagement • The values underpinning the approach • Case Studies Session 2 looks at: • Establishing who is part of the network • Dealing with resistance • The range of tools available to identify key people in a child and family's life: • Genograms, Ecomaps, Connectivity circles, Family safety circles and Culturagrams. Session 3 delves into: • Preparing for family network meetings • Valuing the whole story • Creating a family plan • Reviewing the plan
Target audience	YJS practitioners and managers
Group size	20-100
Timeframe	2024-25
Specialist course	Yes
Training Provider	Haringey Children Academy

Child First Principles

Learning objective / outcome	Understanding and Implementing key messages for practice Applying Child First to YJS Pro-Social identity development; Constructive Working' with children
Target audience	YJS Staff
Group size	Up to 25
Timeframe	2026
Specialist course	Yes
Training Provider	Child First Consultancy

Signs of Safety

Learning objective / outcome	This advanced course is aimed at practitioners and managers across children's services, from the front door through to adoption and fostering and key partners. Attendees must have already completed the basic introduction to Signs of Safety prior to joining this course and must be able to attend the full 5 days of the course. The training is grounded in practice and the organisational arrangements that fosters that practice, drawing on the best of UK and international Signs of Safety work. The programme will include videos demonstrating how the Signs of Safety is used and how it can improve practice. The course covers: • Leading learning • Review of the basics • Adapting the framework – Signs of Well-being and Safety • End-to-end mapping to safety plan example • End-to-end timeline example • Group supervision • Whole group and small group work • Moving to analysis, judgment and action • Practising those questioning skills • Safety Planning • What is it • Developing a personal safety plan • Road map • Building the plan • Words & Pictures in detail • Creating a timeframe and trajectory Building networks Implementation
Target audience	YJS OOCd Team
Group size	5
Timeframe	2026
Specialist course	Yes
Training Provider	YJB

Child First Principles

Learning objective / outcome	Understanding and Implementing key messages for practice Applying Child First to YJS Pro-Social identity development; Constructive Working' with children
Target audience	YJS Staff
Group size	Up to 25
Timeframe	2026
Specialist course	Yes
Training Provider	Child First Consultancy

YJB Inset training

Learning objective / outcome	New courses include • Court Bail and Remand – with Youth Justice Legal Centre (YJLC) • Child Criminal Exploitation and the NRM- with YJLC • Child First for Practitioners and Managers – with Michael O Connor • Transitional Safeguarding- with National Children's Bureau • Building Safety for Children, Victims and Communities- with Remedi • Popular courses return and include • AIM training (working with young people who display sexually harmful behaviour) • Gangs, Social Media and Risk • Working with Girls affected by Exploitation • Effective Behaviour Analysis • Course for Managers/Supervisors include • Coaching for Managers • Effective QA of AssetPlus Stages • Improving Reviews • AIM for Supervisors
Target audience	All YJS Staff and managers
Group size	
Timeframe	26/27
Specialist course	
Training Provider	Youth Justice Board Inset Training programme.

Youth Justice Legal Centre

Learning objective / outcome	A number of bespoke workshops that staff can access for their professional development.
Target audience	All YJS Staff and managers
Group size	Virtual
Timeframe	TBC - Ongoing
Specialist course	Yes
Training Provider	Youth Justice Legal Centre

AIM3 (Assessment for Adolescents who display Harmful Sexual Behaviour)

Learning objective / outcome	Learning Outcomes By the end of the course participants will: (i) Have competence in undertaking an AIM3 assessment (ii) Know the relevant information to collect and collate re HSB (iii) Be able to analyse the relevant information to develop a profile of the young person, their family and context using the AIM3 model (iv) Have confidence in developing safety and intervention plans responsive to the AIM3 assessment profile
Target audience	YJS Practitioners /Managers
Group size	
Timeframe	TBC
Specialist course	Yes
Training Provider	AIM



22. Glossary of terms

ACE	Adverse childhood experience. Events in the child's life that can have negative, long-lasting impact on the child's health, and life choices
AIM 2 and 3	Assessment, intervention and moving on, an assessment tool and framework for children who have instigated harmful sexual behaviour
ASB	Anti-social behaviour
AssetPlus	Assessment tool to be used for children who have been involved in offending behaviour
CAMHS	Child and adolescent mental health services
CCE	Child Criminal exploitation, where a child is forced, through threats of violence, or manipulated to take part in criminal activity
Children	We define a child as anyone who has not yet reached their 18th birthday. This is in line with the United Nations Convention on the Rights of the Child and civil legislation in England and Wales. The fact that a child has reached 16 years of age, is living independently or is in further education, is a member of the armed forces, is in hospital or in custody in the secure estate, does not change their status or entitlements to services or protection.
Child First	A system wide approach to working with children in the youth justice system. There are four tenants to this approach, it should be: developmentally informed, strength based, promote participation, and encourage diversion
CiC	Child in Care
Child looked-after	Child Looked After, where a child is looked after by the local authority
CME	Child Missing Education
Constructive resettlement	The principle of encouraging and supporting a child's positive identity development from pro-offending to pro-social
Contextual safeguarding	An approach to safeguarding children which considers the wider community and peer influences on a child's safety
Community resolution	Community resolution, an informal disposal, administered by the police, for low level offending where there has been an admission of guilt
EHCP	Education and health care plan, a plan outlining the education, health and social care needs of a child with additional needs
ETE	Education, training or employment
EHE	Electively home educated, children who are formally recorded as being educated at home and do not attend school

EOTAS	Education other than at school, children who receive their education away from a mainstream school setting
FTE	First Time Entrant. A child who receives a statutory criminal justice outcome for the first time (youth caution, youth conditional caution, or court disposal)
HMIP	Her Majesty Inspectorate of Probation. An independent arms-length body who inspect Youth Justice services and probation services
HSB	Harmful sexual behaviour, developmentally inappropriate sexual behaviour by children, which is harmful to another child or adult, or themselves
JAC	Junior Attendance Centre
MAPPA	Multi agency public protection arrangements
MFH	Missing from Home
NRM	National Referral Mechanism. The national framework for identifying and referring potential victims of modern slavery in order to gain help to support and protect them
OOCD	Out-of-court disposal. All recorded disposals where a crime is recorded, an outcome delivered but the matter is not sent to court
Outcome 22/21	An informal disposal, available where the child does not admit the offence, but they undertake intervention to build strengths to minimise the possibility of further offending
Over-represented children	Appearing in higher numbers than the local or national average
RHI	Return home Interviews. These are interviews completed after a child has been reported missing
SLCN	Speech, Language and communication needs
STC	Secure training centre
SCH	Secure children's home
Young adult	We define a young adult as someone who is 18 or over. For example, when a young adult is transferring to the adult probation service.
YJS	Youth Justice Service. This is now the preferred title for services working with children in the youth justice system. This reflects the move to a child first approach
YOI	Young offender institution

